

central highlands COUNCIL



**ANNUAL PLAN
2021 / 2022**

Current Councillors as at 30 June 2021



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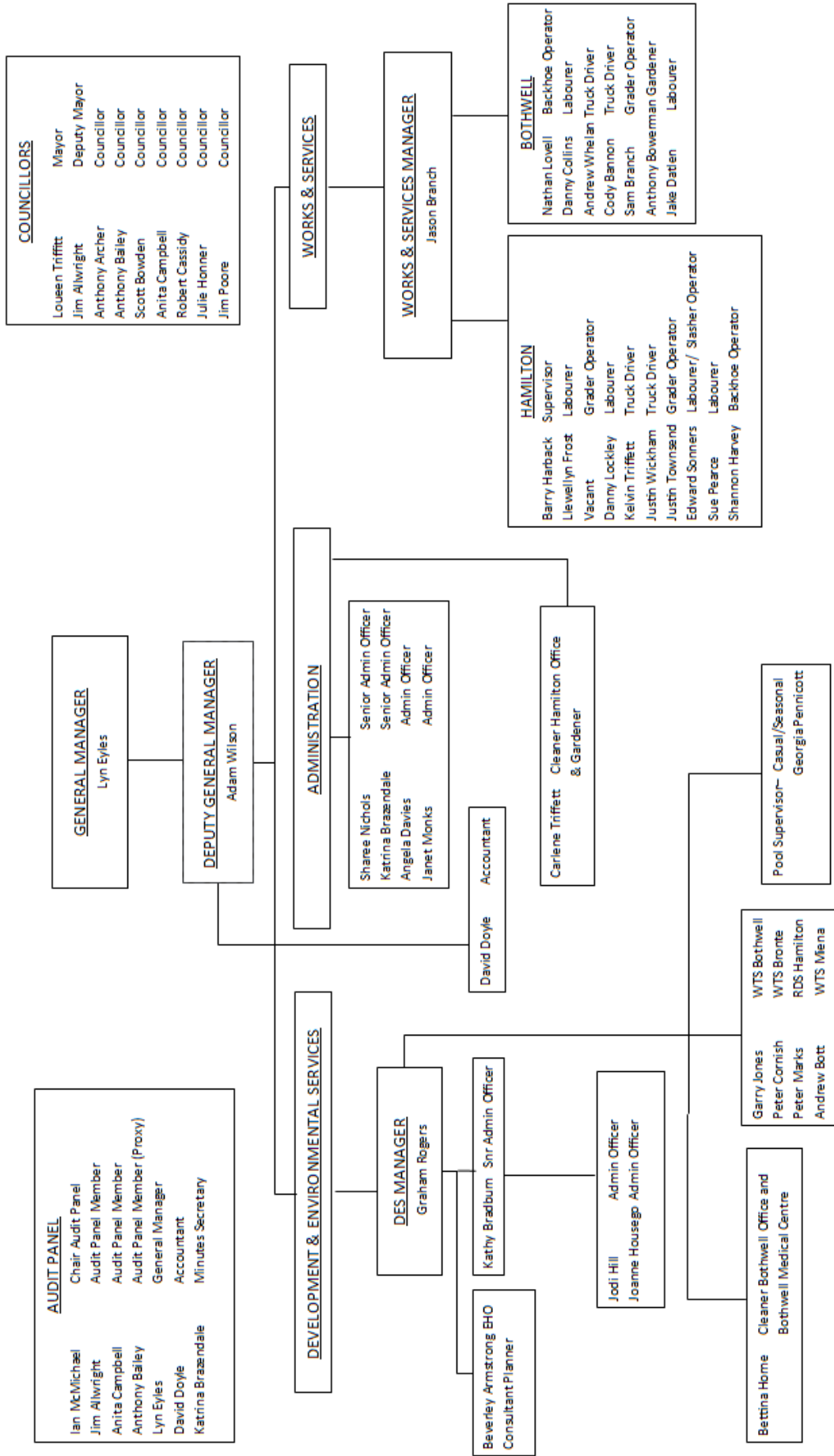
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Central Highlands Council – Staffing Structure



PREFACE

The 2021/2022 Annual Plan for the Central Highlands Council has been prepared and adopted by Council in accordance with Section 71 of the Local Government Act 1993.

The Plan outlines Council's strategic goals and objectives for the coming year.

Council adopted its 2021/2022 Budget at the Council Meeting held at Bothwell on Tuesday, 15th June, 2021.

Council has increased the General Rate by 3.5%.

Water and Sewerage services are provided by TasWater.

All properties within the Central Highlands will contribute towards Council's solid waste costs with a solid waste charge and/or garbage charge being placed on all properties. As an offset, all ratepayers and residents will have free access to the Hamilton Refuse Disposal Site and Council Waste Transfer Stations. Disposal of tyres will incur a charge.

Pensioners may be eligible for a remission. Conditions apply as follows:

- You must be in receipt of one of the following concessions as of the 1st July 2021:
- Pensioner Concession Card (PCC), Health Care Card (HCC), Repatriation Health Card (i.e. Gold Card endorsed Total or Permanent Injury (TPI) or War Widow/Widower DVA.)
- You must have owned the property or be the eligible ratepayer listed on the property on or before the 1st July 2021.
- You must occupy the property as your principal place of residence on or before the 1st July 2021

If you have already applied for a pensioner rate remission please check that the remission is printed on your rates notice. If it does not appear on this notice then please contact Council.

If you have not applied for a pensioner rate remission and the property is your principal place of residence then please read the eligibility criteria above. If you believe that you are eligible to receive this remission then you will need to fill out an application form by visiting the Council Office in Bothwell or Hamilton. Alternatively, you can contact Council and request a form to be sent to you or access this form from Council's website. However, applicants will need to provide a photocopy of their card along with their completed application form.

The Department of Treasury and Finance confirms your eligibility. They also set a maximum amount that can be claimed each year and this is dependent on whether or not you also receive a remission on your water and sewage charges with TasWater.

All applications for a pensioner rate remission for the 2021/2022 financial year will need to be completed on or before the **31st March 2022**.

A revaluation of the whole municipal area will be undertaken during the financial year with valuations for rating purposes to take effect from 1 July 2022.

OUR VISION

To provide residents and visitors opportunities to participate in and enjoy a vibrant local economy, rewarding community life, cultural heritage and a natural environment that is world class.

OUR MISSION

Provide leadership to ensure that local government and other services are provided to satisfy the social, economic and environmental needs of the present day community, whilst endeavouring to ensure the best possible outcomes for future generations.

OUR GOALS

1. Community Building – Build capacity to enhance community spirit and sense of wellbeing
2. Infrastructure and Facilities – Manage Council's physical assets in an efficient and effective manner
3. Financial Sustainability – Manage Council's finances and assets to ensure the long term viability and sustainability of Council
4. Natural Environment – Encourage responsible management of the natural resources and assets in the Central Highlands
5. Economic Development – Encourage economic viability within the municipal area
6. Governance and Leadership – Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of the community

FUNCTIONS OF THE COUNCIL AND COUNCILLORS

The Central Highlands Council is a body corporate established under the provisions of the Local Government Act 1993. Council's formal policy setting and decision making role is vested in its nine elected Councillors who meet every month in open Council. The Mayor, is Council's Chairperson and principal spokesperson.

Under Section 28 of the Local Government Act 1993

- (1) A councillor, in the capacity of an individual councillor, has the following functions:
 - (a) to represent the community;
 - (b) to act in the best interest of the community;
 - (c) to facilitate communication by the council with the community;
 - (d) to participate in the activities of council;
 - (e) to undertake duties and responsibilities as authorised by council.

- (2) The councillors of a council collectively have the following functions:
 - (a) to develop and monitor the implementation of strategic plans and budgets;
 - (b) to determine and monitor the application of policies, plans and programs for –
 - (i) the efficient and effective provision of services and facilities; and
 - (ii) the efficient and effective management of assets; and
 - (iii) the fair and equitable treatment of employees of the council;
 - (c) to facilitate and encourage the planning and development of the municipal area in the best interests of the community;
 - (d) to appoint and monitor the performance of the general manager;
 - (e) to determine and review the council's resource allocation and expenditure activities;

- (f) to monitor the manner in which the services are provided by the council.
- (3) In performing any function under this Act or any other Act, a councillor must not:
- (a) direct or attempt to direct an employee of the council in relation to the discharge of the employee's duties; or
 - (b) perform any function of the mayor without the approval of the mayor.
- (4) A councillor is to represent accurately the policies and decisions of the council in performing the functions of councillor.

COUNCIL REVENUES

Council's principal funding is derived from the levying of rates, user pay charges and government grants. Rates are levied upon properties in relation to their assessed annual value (AAV). The AAV is provided to Council by the Valuer-General.

The General Rate will be levied upon all rateable properties to provide the resources for all Council's activities, except for those services funded directly by a Service Charge. A charge of \$266 will be levied on each household that has available the Garbage and Recycling Collection Service and applicable businesses will be charged \$501.

To help offset the cost of providing waste management to the Central Highlands by way of waste transfer stations, roadside domestic bins and the Hamilton Refuse Disposal Site, a Solid Waste Charge of \$162 per annum applies to all non-vacant properties that are not on Council's Door-to-Door Garbage and Recycling Service with a charge of \$85 for vacant properties and a charge of \$477 for commercial properties.

Council has budgeted for a 3.5% increase overall in the General Rate with 50% of the total General Rate Revenue being spread evenly over all ratepayers (\$394.06 each) and the remaining 50% General Rate has been calculated at 3.520923 cents per dollar of the AAV. Ratepayers have the opportunity to pay by four instalments but should note that a penalty of 10% is applied on the amount of each instalment unpaid by the due date.

Ratepayers may also make more frequent payments. Payment options have been expanded and include payments by telephone, BPay and Internet facilities. Eftpos, cash and cheque facilities are available at both the Hamilton and Bothwell offices. Payment can also be made at Post Offices and over the phone to Service Tasmania Shops.

Council collects the Fire Levy on behalf of the State Government. A minimum Fire Levy of \$42 will apply to all rateable properties.

Upon application and prior to the 31st March, 2022, eligible pensioners or Health Care Card Holders will be granted a remission on the rates payable on their principal residence. The remission is funded by the State Government.

KEY FOCUS AREAS AND SUMMARY OF STRATEGIES AND INITIATIVES FOR 2021/2022

Goal 1 Community Building

Build Capacity to enhance community spirit and sense of wellbeing

Strategies

- 1.1 Continue to upgrade existing public open spaces and sporting facilities and encourage community use
- 1.2 Advocate for improved health, education, transport and other government and non-government services within the Central Highlands
- 1.3 Continue to strengthen partnerships with all tiers of government
- 1.4 Support and encourage social and community events within the Central Highlands
- 1.5 Provide support to community organisations and groups
- 1.6 Foster and develop an inclusive and engaged community with a strong sense of ownership of its area
- 1.7 Foster and support youth activities in the Central Highlands

2021-2022 Initiatives

- Continue support of local organisations and groups
- Continue support of community groups and clubs through in-kind assistance as well as through Council's Community Grants Program
- Continue the annual allocation of funds to schools to assist with their programs for school children
- Provide annual bursaries for a child at each school continuing further education and annual citizenship awards
- Provide assistance to continue the home day care facility at Bothwell
- Continue to allocate funds and support for the provision of medical services to Ouse and Bothwell
- Support programs and activities that promote the health and wellbeing of our community
- Continue to support regional groups of benefit to Central Highlands residents

- Advocate on behalf of our community on regional, state and national issues
- Continually review of the New Residents Kit to ensure that the information is still relevant and accurate
- Continue with implementation of the priorities listed in the Central Highlands Health & Wellbeing Plan
- Continue to support and participate as a member of the Health Action Team Central Highlands (HATCH)
- Develop, in partnership with community organisations and members, the event to celebrate the Bicentenary of Bothwell

Goal 2 Infrastructure and Facilities

Manage Council's physical assets in an efficient and effective manner

Strategies

- 2.1 Develop and implement a 10 year asset management Plan for all classes of assets
- 2.2 Continue to work at regional and state levels to improve transport and infrastructure
- 2.3 Seek external funding to assist with upgrading of existing infrastructure and funding of new infrastructure and facilities
- 2.4 Ensure that the standard of existing assets and services are maintained in a cost effective manner

2021-2022 Initiatives

- Allocated funds to ensure that existing services and assets are maintained
- Annually review the 10 year asset management plan to include all classes of assets
- Install new shade sail and seating at Bothwell Pool
- Lay new slab for bin placement at Bothwell Waste Transfer Station
- Install the water connection to the new public conveniences at Bronte Park
- Replace six vehicles, the side arm slasher and one grader

- Replace the blinds and drapes in the Bothwell Council Meeting Room
- Replace the Kitchen in the Hamilton Offices
- Purchase land and erect 1 Independent Living Unit at Ellendale
- Undertake Infrastructure for future Independent Living Units at Bothwell
- Complete Repair of the Ouse Hall floor
- Complete the upgrade of the kitchen at Council's residence, Bothwell and replace fence
- Repoint the sandstone at the Hamilton History Room and re-roof
- Paint exterior of the old Hamilton School
- Undertaken culvert upgrade on Waddamana Road
- Stabilisation of parts of Ellendale Road
- Undertake stabilisation works on 1.1km Dennistoun Road
- Undertake stabilisation of 3km of Hollow Tree Road
- Undertake Stabilisation of part of Lower Marshes Road
- Widen Thousand Acre Lane where required
- Complete Stage 6 of Pelham Road Reconstruction
- Resealing of the following roads:
 - Wayatinah Village Streets
 - Victoria Valley in front of Dee Lagoon Shacks
- Complete the installation of the Picnic Table at Platypus Walk
- Re-roof the Hamilton Office Building
- Replace the Bethune Park Toilet Amenities
- Undertake Drainage at Ellendale
- Install a heat pump at the Ouse Doctor's House
- Install CCTV Cameras at Hamilton and Bothwell Offices

Goal 3 Financial Sustainability

Manage Council's finances and assets to ensure long term viability and sustainability of Council

Strategies

- 3.1 Manage Finances and assets in a transparent way to allow the maximization of resources to provide efficient and consistent delivery of services
- 3.2 Review annually, Councils Long Term Financial Management Plan and Council's Long Term Asset Management Plan
- 3.3 Where efficiency gains can be identified, resource share services with other local government councils
- 3.4 Increase the level of grant income
- 3.5 Encourage development to expand Council's rate base
- 3.6 Identify revenue streams that could complement/substitute for existing Resources
- 3.7 Develop and maintain sound risk management processes

2021-2022 Initiatives

- Identify appropriate grant funding to leverage Council funding for projects
- Continually review and update policies and Council's risk register
- Continue participation in the Local Government Shared Services and South Central Sub-Region Group and identify other services that can be resource shared
- Provide financial management reports to Council monthly
- Ensure Annual Financial Statements are completed within the statutory timeframe
- Ensure that staff are provided with continual training in Council's financial software and records management systems

Goal 4 Natural Environment

Encourage responsible management of the natural resources and assets in the Central Highlands.

Strategies

- 4.1 Continue to fund and support the Derwent Catchment Project
- 4.2 Continue with existing waste minimisation and recycling opportunities
- 4.3 Promote the reduce, reuse, recycle, recover message
- 4.4 Continue the program of weed reduction in the Central Highlands
- 4.5 Ensure the Central Highlands Emergency Management Plan is reviewed regularly to enable preparedness for natural events and emergencies
- 4.6 Strive to provide a clean and healthy environment
- 4.7 Support and assist practical programs that address existing environmental problems and improve the environment

2021-2022 Initiatives

- Allocated funds to continue our support of the Derwent Catchment Project to implement on ground projects and provide a link between Council and the community on natural resource management issues
- Work with other stakeholders, land managers and government agencies to ensure strategic weed control
- Undertake roadside weed eradication
- Monitor the usage of Council waste transfer stations and refuse site to ensure that the facilities meet the needs of our ratepayers and are maintained at an acceptable standard
- Provide education and encouragement of recycling within the Municipality to extend the life of the Hamilton Refuse Site
- Facilitate regular meetings of the Central Highlands Emergency Management

Committee and ensure that the Central Highlands Emergency Management Plan is reviewed and remains current

- Continue as a member of the Southern Tasmanian Waste Management Group

Goal 5 Economic Development

Encourage economic viability within the municipality

Strategies

- 5.1 Encourage expansion in the business sector and opening of new market opportunities
- 5.2 Support the implementation of the Southern Highlands Irrigation Scheme
- 5.3 Continue with the Highlands Tasmania branding
- 5.4 Encourage the establishment of alternative industries to support job creation and increase permanent residents
- 5.5 Promote our area's tourism opportunities, destinations and events
- 5.6 Support existing businesses to continue to grow and prosper
- 5.7 Develop partnerships with State Government, industry and regional bodies to promote economic and employment opportunities
- 5.8 Work with the community to further develop tourism in the area

2021-2022 Initiatives

- Continue as a member of Destination Southern Tasmania
- Continue as a member of STCA and LGAT
- Continue with Highlands Bushfest
- Continue provision of the tourism brochure through the Brochure Exchange facility, Brooke Street Pier, Spirit of Tasmania and other visitor centres
- Continue the roll out of the Highlands Tasmania Touring Map

- Engage and strengthen the community by supporting community events and local initiatives that enhance visitation to the Central Highlands
- Promotion of Central Highlands through production of material and via Council's website and Council's Facebook page
- Continue support of the Highlands Digest to enable it to provide community information to residents and visitors
- Continue to support local events that encourage visitation to the Central Highlands
- Continue to support the Central Highlands Visitor Management Committee to optimise the use of the Centre and the dispersement of information to tourists and visitors to the Central Highlands, and provide funding for the purchase of goods for sale that promote the Central Highlands
- Work with the South Central Sub-region Group through the Workforce Development Coordinator to provide training for jobseekers and connecting job seekers with relevant local employers

Goal 6 Governance and Leadership

Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of our community as a whole

Strategies

- 6.1 Ensure Council fulfills its legislative and governance responsibilities and its decision making, supported by sustainable policies and procedures
- 6.2 Ensure that Council members have the resources and skills development opportunities to effectively fulfill their responsibilities
- 6.3 Ensure appropriate management of risk associated with Council's operations and activities
- 6.4 Provide a supportive culture that promotes the well-being of staff and encourages staff development and continuous learning
- 6.5 Provide advocacy on behalf of the community and actively engage government and other organisations in the pursuit of community priorities
- 6.6 Consider Council's strategic direction in relation to resource sharing with neighbouring councils and opportunities for mutual benefit

- 6.7 Support and encourage community participation and engagement
- 6.8 Ensure that customers receive quality responses that are prompt, accurate and fair
- 6.9 Council decision making will be always made in open council except where legislative or legal requirements determine otherwise.

2021-2022 Initiatives

- Annually review Council's Long Term Financial Plan and Strategy and Long Term Asset Management Plans
- Continually monitor and review Council's financial situation and report findings to Council in a clear and transparent format on a monthly basis
- Encourage staff to undertake training to further develop their skills
- Support Elected Members to take advantage of seminars, training and workshops that assist them in their position as a Councillor and their duty to engage in ongoing professional development
- Review the Risk Register at each Audit Panel Meeting
- Ensure ongoing compliance with all legislation, regulations and codes of practice which impact upon Council
- Continue to provide the information to our community and ratepayers via newsletters, Mayor's article in the Highland Digest, our website and our facebook page.
- Continually Review Council policies

Public Health

Council will:

- Conduct immunisation sessions as required and promote the need for immunisation
- Ensure proper provision of on-site effluent disposal in compliance with the current regulatory framework, codes, standards and best environmental practice

- Undertake routine inspection of places of public assembly, food premises, public health risk activities and water carters to ensure compliance with relevant legislation
- Promptly investigate environmental health complaints
- Maintain an effective analysis program for food, recreational waters and general complaints.
- Continue to promote safe food handling through the provision of the I'M ALERT free online food safety training program
- Ensure that Council complies with Public Health requirements for the recovery from the Covid-19 pandemic

Comprehensive Income Statement Estimates

Revenues From Continuing Activities	Budget 2020-2021	Estimated Actual	Budget 2021-2022
Rates Charges	\$3,730,404	\$3,762,685	\$3,874,507
User Fees	\$213,750	\$399,876	\$337,250
Grants - Operating	\$2,428,040	\$2,667,711	\$2,510,640
Other Revenue	\$435,200	\$238,040	\$354,200
Total Revenues	\$6,807,394	\$7,068,312	\$7,076,596
Expenditure			
Employee Benefits	\$2,015,771	\$2,012,875	\$1,993,657
Materials and Services	\$1,377,066	\$1,242,782	\$1,379,666
Other Expenses	\$1,579,690	\$1,541,395	\$1,588,983
Total Expenditure	\$4,972,527	\$4,797,053	\$4,962,306
Profit/(Loss) before Depreciation	\$1,834,867	\$2,271,259	\$2,114,290
Depreciation and Amortisation	\$2,134,000	\$2,134,000	\$2,134,000
Operating Surplus(Loss)	(299,133)	137,259	(19,710)
Capital Grants & Other	\$1,321,000	\$1,547,115	\$861,250
Surplus(Loss)	1,021,867	1,684,374	841,540
Capital Expenditure	\$4,807,278	\$3,597,928	\$4,435,000

Revenue & Operating Expenditure

	Project	Budget	Estimated actual	Budget
Administration		2020-2021	2020-2021	2021-2022
Rates Certificates	ASEH	35,000	60,712	50,000
FAG Grants	GRANT	2,428,040	2,485,782	2,510,640
Rates Penalties and Interest	ASEH	20,000	33,834	25,000
Other Grants - Capex	GRANT		-	
Other Operating Grants	GRANT	-	181,929	-
Roads to Recovery	GRANT	590,000	589,128	589,128
Interest	INT	120,000	44,235	60,000
Miscellaneous Income	ONCOST	6,000	136,338	80,000
Miscellaneous Reimbursements	ONCOST	73,000	50,710	30,000
Sale plant	PLANT	62,000	39,054	45,000
Rates	RATES	2,886,412	2,911,066	3,012,954
Fire Levy	RATES	223,995	225,584	226,604
Garbage Collection	RATES	619,997	626,035	634,949
Bushfest	CDR	-	-	20,000
Total Administration Revenue		7,064,444	7,384,407	7,284,274
	Project	Budget	Estimated actual	Budget
Development Services		2020-2021	2020-2021	2021-2022
Dog Licences	AC	13,500	11,132	13,500
Licences/Fees	DEV	500	7,197	6,000
Planning/Subdivision	DEV	35,000	42,241	35,000
Building Fees	DEV	10,000	10,662	10,000
Swimming Pool	POOL	2,000	2,345	2,000
Septic Tanks/Special Con. Fees	DRAIN	8,000	17,700	15,000
Building Inspection/Surveyor Fees	BPC	7,000	10,264	9,000
Tip Fees	TIPS	500	277	500
W.T.S. Contributions	WTS	2,000	1,396	2,000
Total Development Services		78,500	103,214	93,000
	Project	Budget	Estimated actual	Budget
Works		2020-2021	2020-2021	2021-2022
Cemetery	CEM	7,000	5,901	7,000
Camping Grounds	CPARK	7,500	12,739	7,500
Hall Hire	HALL	750	382	750
Independent Living Units ILU	HOU	65,000	67,462	65,000
H D Units	HOU	10,000	8,400	10,000
Rental Library	LIB	3,500	3,000	3,500
Private Works	PW	115,000	61,561	115,000
Rec/Reserves	REC	500	1,728	500
T/Toll & Heavy Vehicle Reg.	ROAD	22,200	22,200	22,200
SES	SES	-	-	-
TasWater	WATER	85,000	25,500	102,000
SES vehicle grant		-	-	-
Capital Grants		669,000	918,933	227,122
Total Works and Services		985,450	1,127,806	560,572
Total Revenue				-
Total Administration Revenue		7,064,444	7,384,407	7,284,274
Total Development Services		78,500	103,214	93,000
Total Works and Services		985,450	1,127,806	560,572
Total Consolidated Revenue		8,128,394	8,615,427	7,937,846

CORPORATE AND FINANCIAL SERVICES	BUDGET 2020/2021	Forecast Update 30/06/2021	Actual to 27/4/21	BUDGET 2021/2022
ADMIN. STAFF COSTS(ASCH)	553,046	569,215	435,295	563,015
ADMIN BUILDING EXPEND(ABCH)	39,300	47,410	40,929	42,865
OFFICE EXPENSES(AOEH)	135,100	130,203	92,402	127,000
MEMBERS EXPENSES(AMEH)	188,829	173,842	129,099	182,481
OTHER ADMIN. EXPENDITURE(ASEH + RATES)	363,283	341,010	257,694	357,500
MEDICAL CENTRES(MED)	151,500	155,248	98,337	143,500
STREET LIGHTING(STLIGHT)	39,600	45,571	30,380	39,600
ONCOSTS (ACTUAL)(ONCOSTS)	543,364	551,211	441,879	559,360
ONCOSTS RECOVERED	(480,000)	(418,625)	(354,221)	(487,500)
COMMUNITY & ECONOMIC DEVELOPMENT & RELATIONS(CDR+EDEV)	204,850	191,770	57,198	239,850
GOVERNMENT LEVIES(GLEVY)	253,995	253,995	190,984	256,604
TOTAL OPERATING EXPENDITURE - Administration	1,992,867	2,040,849	1,419,975	2,024,275
DEVELOPMENT & ENVIRONMENTAL SERVICES	BUDGET 2020/2021	Forecast Update 30/06/2021	Actual to 27/4/21	BUDGET 2021/2022
ADMIN STAFF COSTS - DES (ASCB)	164,459	155,653	119,947	167,465
ADMIN BUILDING EXPEND - DES(ABCB)	22,962	21,400	14,582	23,060
OFFICE EXPENSES - DES (AOEB)	57,000	40,912	34,733	46,500
ENVIRON HEALTH SERVICES (EHS)	32,637	29,611	18,903	31,095
ANIMAL CONTROL(Animal Control)(AC)	15,122	6,338	3,253	12,000
PLUMBING/BUILDING CONTROL (BPC)	125,729	103,876	81,317	130,112
SWIMMING POOLS (POOL)	42,737	42,059	38,182	39,092
DEVELOPMENT CONTROL (DEV)	112,000	86,603	61,395	102,000
DOOR TO DOOR GARBA GE & RECYCLING (DD)	146,130	118,570	88,928	134,544
ROADSIDE BINS COLLECTION (DRB)	113,000	117,593	87,297	114,000
WASTE TRANSFER STATIONS (WTS)	197,732	195,130	155,350	205,150
TIP MAINTENANCE (TIPS)	65,906	53,366	43,857	60,481
ENVIRONMENT PROTECTION (EP)	2,730	2,715	2,563	4,500
RECYCLING (RECY)	40,600	36,968	27,726	35,000
TOTAL OPERATING EXPENDITURE DES	1,138,744	1,010,795	778,034	1,104,999
WORKS & SERVICES	BUDGET 2020/2021	Forecast Update 30/06/2021	Actual to 27/4/21	BUDGET 2021/2022
PUBLIC CONVENIENCES (PC)	163,500	144,993	117,992	153,500
CEMETERY (CEM)	21,510	18,021	17,233	17,000
HALLS (HALL)	64,683	52,204	42,227	59,512
PARKS AND GARDENS(PG)	76,384	67,851	55,614	71,000
REC. & RESERVES(Rec+tennis)	77,197	96,748	77,992	78,316
TOWN MOWING/TREES/STREETSCAPES(MOW)	120,000	109,984	106,750	120,000
HOUSING (HOU)	57,622	61,785	54,567	61,788
CAMPING GROUNDS (CPARK)	12,000	11,507	-	13,500
LIBRARY (LIB)	580	873	823	617
ROAD MAINTENANCE (ROAD)	795,754	825,859	722,387	855,911
FOOTPATHS/KERBS/GUTTERS (FKG)	5,744	7,459	6,070	5,850
BRIDGE MAINTENANCE (BRI)	23,020	13,148	9,962	23,153
PRIVATE WORKS (PW)	85,000	47,975	36,902	85,000
SUPER. & I/D OVERHEADS (SUPER)	334,200	306,959	253,750	315,800
QUARRY/GRAVEL (QUARRY)	(43,000)	(24,844)	17,921	(25,000)
NATURAL RESOURCE MANAGEMENT(NRM)	130,284	132,701	87,701	122,841
SES (SES)	2,000	983	737	2,000
PLANT MTCE & OPERATING COSTS (PLANT)	496,935	507,454	361,865	501,128
PLANT INCOME	(660,000)	(728,263)	(606,197)	(710,000)
DRAINAGE (DRAIN)	23,000	18,226	14,650	19,000
OTHER COMMUNITY AMENITIES (OCA)	25,003	27,632	21,877	25,116
WASTE COLLECTION & ASSOC SERVICES (WAS)	29,500	46,156	37,924	37,000
TOTAL OPERATING EXPENDITURE - Works and Services	1,840,916	1,745,409	1,449,647	1,833,032
CORPORATE SERVICES	BUDGET 2020/2021	Forecast Update 30/06/2021	Actual to 27/4/21	BUDGET 2021/2022
TOTAL OPERATING EXPENDITURE - Administration	1,992,867	2,040,849	1,419,975	2,024,275
DEV. & ENVIRONMENTAL SERV.	1,138,744	1,010,795	778,034	1,104,999
WORKS & SERVICES	1,840,916	1,745,409	1,449,647	1,833,032
GRAND TOTAL ALL DEPARTMENTS	4,972,527	4,797,053	3,647,657	4,962,306

	Budget 2020/2021	Forecast Actual 2020/2021	Estimates 2021/2022
CASH FLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
Operating Receipts	6,807,394	7,028,312	7,076,596
PAYMENTS			
Operating payments	5,020,959	4,797,053	4,962,306
NET CASH FROM OPERATING	1,786,435	2,231,259	2,114,290
CASH FLOWS FROM INVESTING ACTIVITIES			
RECEIPTS			
Proceeds from sale of Plant & Equipment	62,000	40,000	143,000
PAYMENTS			
Payment for property, plant and equipment	4,135,000	3,797,928	4,435,000
NET CASH FROM INVESTING ACTIVITIES	(4,073,000)	(3,757,928)	(4,292,000)
CASH FLOWS FROM FINANCING ACTIVITIES			
RECEIPTS			
Capital Grants	1,179,000	1,547,115	816,250
PAYMENTS			
Nil		-	
NET CASH FROM FINANCING ACTIVITIES	1,179,000	1,547,115	816,250
NET INCREASE (DECREASE) IN CASH HELD	(1,107,565)	20,446	(1,361,460)
CASH AT BEGINNING OF YEAR	11,380,614	11,380,614	11,401,060
CASH AT END OF PERIOD	10,273,049	11,401,060	10,039,601

CAPITAL WORKS

	\$
<i>Computer Purchases and Software</i>	32,000
<i>Municipal Revaluation</i>	120,000
<i>Heat Pump Ouse Doctors House</i>	3,500
<i>CCTV Cameras Bothwell and Hamilton offices</i>	6,000
<i>Upgrade Kitchen High Street Residence & replace fence</i>	25,000
<i>Contribution towards aerial photography</i>	5,000
<i>Slabs for Bins – Bothwell Waste Transfer Stations</i>	12,000
<i>Purchase land & erect one ILU at Ellendale</i>	500,000
<i>Prepare infrastructure for future ILUs at Bothwell</i>	100,000
<i>Re-roof Hamilton Office</i>	100,000
<i>Repair Cracks & Paint Hamilton Office</i>	5,000
<i>Repoint sandstone – Hamilton Heritage Building & Re-roof</i>	20,000
<i>NRM / Hamilton School – paint exterior</i>	16,000
<i>Construct Truck Wash Trade Waste Area</i>	50,000
<i>Boardroom Blinds and Curtains, Bothwell</i>	5,000
<i>Plant Purchases</i>	780,000
<i>Shade Sail & Seating Bothwell Pool</i>	5,000
<i>Upgrade Hamilton Office Kitchen</i>	6,500
<i>Bronte Toilets – Water Connection</i>	40,000
<i>Capital Roadworks</i>	2,269,000
<i>Repairs Ouse Hall Floor</i>	25,000
<i>Replace Bethune Park Public Toilet</i>	80,000
<i>Funds allocated for Mobile Phone Infrastructure</i>	120,000
<i>Stone Table Platypus Walk</i>	5,000
<i>Drainage Ellendale</i>	50,000
<i>Connect Irrigation Water to Bothwell Recreation Ground</i>	20,000
<i>Replace seating several locations</i>	35,000
TOTAL CAPITAL WORKS	4,435,000