

central highlands COUNCIL



**ANNUAL PLAN
2018/2019**

Current Councillors as at 30 June 2018



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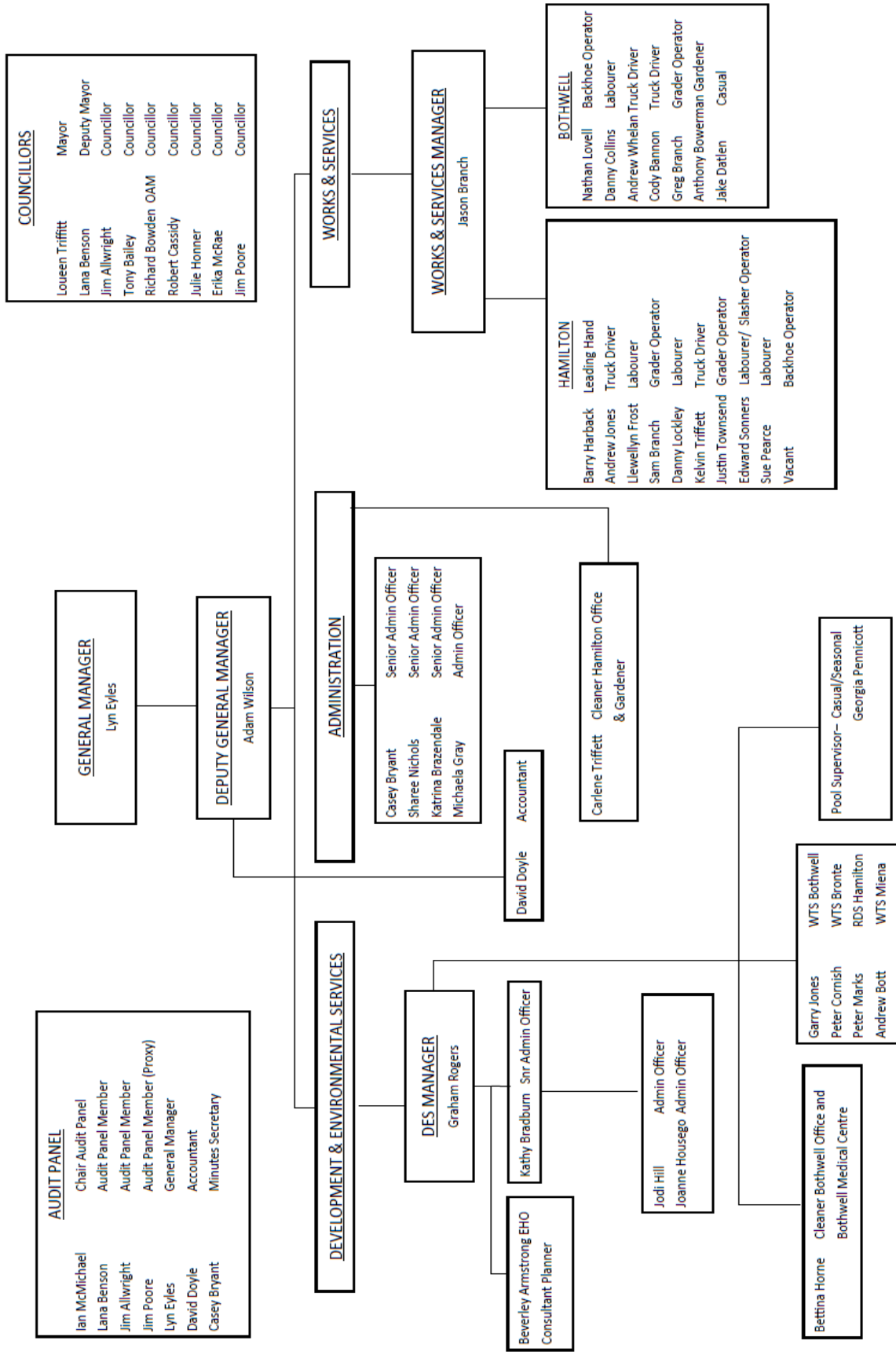
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Central Highlands Council – Staffing Structure



PREFACE

The 2018/2019 Annual Plan for the Central Highlands Council has been prepared and adopted by Council in accordance with Section 71 of the Local Government Act 1993.

The Plan outlines Council's strategic goals and objectives for the coming year.

Council adopted its 2018/2019 Budget at the Council Meeting held at Bothwell on Tuesday, 19th June, 2018.

Council has budgeted for a 3.9% increase overall in the General Rate. 50% of the total General Rate has been spread evenly over all ratepayers (\$371.00 each) and the remaining 50% General Rate calculated at 3.452 cents per dollar of the AAV (Assessed Annual Value).

Water and Sewerage services are provided by TasWater.

All properties within the Central Highlands will contribute towards Council's solid waste costs with a solid waste charge and/or garbage charge being placed on all properties. As an offset, all ratepayers and residents will have free access to the Hamilton Refuse Disposal Site and Council Waste Transfer Stations.

Pensioners may be eligible for a remission. Conditions apply as follows:

- You must be in receipt of one of the following concessions as of the 1st July 2018:
- Pensioner Concession Card (PCC), Health Care Card (HCC), Repatriation Health Card (i.e. Gold Card endorsed Total or Permanent Injury (TPI) or War Widow/Widower DVA.)
- You must have owned the property or be the eligible ratepayer listed on the property on or before the 1st July 2018.
- You must occupy the property as your principal place of residence on or before the 1st July 2018.

If you have already applied for a pensioner rate remission please check that the remission is printed on your rates notice. If it does not appear on this notice then please contact Council.

If you have not applied for a pensioner rate remission and the property is your principal place of residence then please read the eligibility criteria above. If you believe that you are eligible to receive this remission then you will need to fill out an application form by visiting the Council Office in Bothwell or Hamilton. Alternatively, you can contact Council and request a form to be sent to you or access this form from Council's website. However, applicants will need to provide a photocopy of their card along with their completed application form.

The Department of Treasury and Finance confirms your eligibility. They also set a maximum amount that can be claimed each year and this is dependent on whether or not you also receive a remission on your water and sewage charges with TasWater.

All applications for a pensioner rate remission for the 2018/2019 financial year will need to be completed on or before the **31st March 2019**.

A revaluation of the whole municipal area was provided by the Valuer General during 2014/2015 with valuations for rating purposes to take effect from 1 July 2015

OUR VISION

To provide residents and visitors opportunities to participate in and enjoy a vibrant local economy, rewarding community life, cultural heritage and a natural environment that is world class.

OUR MISSION

Provide leadership to ensure that local government and other services are provided to satisfy the social, economic and environmental needs of the present day community, whilst endeavouring to ensure the best possible outcomes for future generations.

OUR GOALS

1. Community Building – Build capacity to enhance community spirit and sense of wellbeing
2. Infrastructure and Facilities – Manage Council's physical assets in an efficient and effective manner
3. Financial Sustainability – Manage Council's finances and assets to ensure the long term viability and sustainability of Council
4. Natural Environment – Encourage responsible management of the natural resources and assets in the Central Highlands
5. Economic Development – Encourage economic viability within the municipal area
6. Governance and Leadership – Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of the community

FUNCTIONS OF THE COUNCIL AND COUNCILLORS

The Central Highlands Council is a body corporate established under the provisions of the Local Government Act 1993. Council's formal policy setting and decision making role is vested in its nine elected Councillors who meet every month in open Council. The Mayor, who is Council's Chairperson and principal spokesperson, was elected in October, 2016.

Under Section 28 of the Local Government Act 1993

- (1) A councillor, in the capacity of an individual councillor, has the following functions:
 - (a) to represent the community;
 - (b) to act in the best interest of the community;
 - (c) to facilitate communication by the council with the community;
 - (d) to participate in the activities of council;
 - (e) to undertake duties and responsibilities as authorised by council.
- (2) The councillors of a council collectively have the following functions:
 - (a) to develop and monitor the implementation of strategic plans and budgets;
 - (b) to determine and monitor the application of policies, plans and programs for –
 - (i) the efficient and effective provision of services and facilities; and
 - (ii) the efficient and effective management of assets; and
 - (iii) the fair and equitable treatment of employees of the council;
 - (c) to facilitate and encourage the planning and development of the municipal area in the best interests of the community;
 - (d) to appoint and monitor the performance of the general manager;
 - (e) to determine and review the council's resource allocation and expenditure activities;

- (f) to monitor the manner in which the services are provided by the council.
- (3) In performing any function under this Act or any other Act, a councillor must not:
- (a) direct or attempt to direct an employee of the council in relation to the discharge of the employee's duties; or
 - (b) perform any function of the mayor without the approval of the mayor.
- (4) A councillor is to represent accurately the policies and decisions of the council in performing the functions of councillor.

COUNCIL REVENUES

Council's principal funding is derived from the levying of rates, user pay charges and government grants. Rates are levied upon properties in relation to their assessed annual value (AAV). The AAV is provided to Council by the Valuer-General.

The General Rate will be levied upon all rateable properties to provide the resources for all Council's activities, except for those services funded directly by a Service Charge. A charge of \$255 will be levied on each household that has available the Garbage and Recycling Collection Service and applicable businesses will be charged \$481.

To help offset the cost of providing waste management to the Central Highlands by way of waste transfer stations, roadside domestic bins and the Hamilton Refuse Disposal Site, a Solid Waste Charge of \$155 per annum applies to all non-vacant properties that are not on Council's Door-to-Door Garbage and Recycling Service with a charge of \$81 for vacant properties and a charge of \$458 for commercial properties.

Council has budgeted for a 3.9% increase overall in the General Rate with 50% of the total General Rate Revenue being spread evenly over all ratepayers (\$371 each) and the remaining 50% General Rate has been calculated at 3.452 cents per dollar of the AAV. Ratepayers have the opportunity to pay by four instalments but should note that a penalty of 10% is applied on the amount of each instalment unpaid by the due date.

Ratepayers may also make more frequent payments. Payment options have been expanded and include payments by telephone, BPay and Internet facilities. Eftpos, cash and cheque facilities are available at both the Hamilton and Bothwell offices. Payment can also be made at Post Offices and over the phone to Service Tasmania Shops.

Council collects the Fire Levy on behalf of the State Government. A minimum Fire Levy of \$40 will apply to all rateable properties.

Upon application and prior to the 31st March, 2019, eligible pensioners or Health Care Card Holders will be granted a remission on the rates payable on their principal residence. The remission is funded by the State Government.

KEY FOCUS AREAS AND SUMMARY OF STRATEGIES AND INITIATIVES FOR 2018/2019

Goal 1 Community Building

Build Capacity to enhance community spirit and sense of wellbeing

Strategies

- 1.1 Continue to upgrade existing public open spaces and sporting facilities and encourage community use
- 1.2 Advocate for improved health, education, transport and other government and non-government services within the Central Highlands
- 1.3 Continue to strengthen partnerships with all tiers of government
- 1.4 Support and encourage social and community events within the Central Highlands
- 1.5 Provide support to community organisations and groups
- 1.6 Foster and develop an inclusive and engaged community with a strong sense of ownership of its area
- 1.7 Foster and support youth activities in the Central Highlands

2018-2019 Initiatives

- Continue support of local organisations and groups
- Continue support of community groups and clubs through in-kind assistance as well as through Council's Community Grants Program
- Continue the annual allocation of funds to schools to assist with their programs for school children
- Provide annual bursaries for a child at each school continuing further education and annual citizenship awards
- Provide assistance to continue the home day care facility at Bothwell
- Continue to allocate funds to the provision of medical services to Ouse and Bothwell
- Support programs and activities that promote the health and wellbeing of our community
- Continue to support regional groups of benefit to Central Highlands residents

- Advocate on behalf of our community on regional, state and national issues
- Continue review of the New residents Kit to ensure that the information is still relevant and accurate

Goal 2 Infrastructure and Facilities

Manage Council's physical assets in an efficient and effective manner

Strategies

- 2.1 Develop and implement a 10 year asset management Plan for all classes of assets
- 2.2 Continue to work at regional and state levels to improve transport and infrastructure
- 2.3 Seek external funding to assist with upgrading of existing infrastructure and funding of new infrastructure and facilities
- 2.4 Ensure that the standard of existing assets and services are maintained in a cost effective manner

2018-2019 Initiatives

- Allocated funds to ensure that existing services and assets are maintained
- Expand the 10 year asset management plan to include all classes of assets
- Underpin Dawsons Bridge and replace bridge on spur road off The Avenue, Ellendale
- Replace 2 ride on mowers and purchase ground mower for Gretna cricket club, 2 rollers for graders, new quick spray unit for Bothwell, new slasher and contribute \$10,000 towards the replacement of the SES vehicle in the Central Highlands
- Prepare a design to form the basis of work to be undertaken to provide water and power to grassed area at Bothwell Caravan Park, new signage and BBQ
- Construct new public conveniences at Ouse Park

- Undertake plumbing upgrade for the Central Highlands Visitor Centre staff kitchen and toilet facilities
- Reseal 800 metres of Lower Marshes Road
- Reseal sections of Ellendale Road & Hollow Tree Road and part of Wihareja Road
- Undertake Stage 1 of the stormwater upgrade at Bothwell
- Construct and seal 1.2 kms of Pelham Road
- Undertake maintenance of kiosk at Bothwell Swimming Pool
- Seal carpark at Bothwell Office & Hamilton Office
- Construct new kerb and gutter, Arthur Street, Hamilton
- Construct kitchen facilities in the Bothwell Football Club & Community Centre
- Complete maintenance works of assets and facilities within budget allocations
- Install Memorial Gardens at Anzac Park, Hamilton and Queens Park, Bothwell

Goal 3 Financial Sustainability

Manage Council's finances and assets to ensure long term viability and sustainability of Council

Strategies

- 3.1 Manage Finances and assets in a transparent way to allow the maximization of resources to provide efficient and consistent delivery of services
- 3.2 Review annually, Councils Long Term Financial Management Plan and Council's Long Term Asset Management Plan
- 3.3 Where efficiency gains can be identified, resource share services with other local government councils
- 3.4 Increase the level of grant income
- 3.5 Encourage development to expand Council's rate base
- 3.6 Identify revenue streams that could complement/substitute for existing Resources
- 3.7 Develop and maintain sound risk management processes

2018-2019 Initiatives

- Identify appropriate grant funding to leverage Council funding for projects
- Continually review and update policies and Council's risk register
- Continue participation in the Local Government Shared Services and South Central Sub-Region Group and identify other services that can be resource shared
- Provide financial management reports to Council monthly
- Ensure Annual Financial Statements are completed within the statutory timeframe
- Ensure that staff are provided with continual training in Council's financial software and records management systems

Goal 4 Natural Environment

Encourage responsible management of the natural resources and assets in the Central Highlands.

Strategies

- 4.1 Continue to fund and support the Derwent Catchment Project
- 4.2 Continue with existing waste minimisation and recycling opportunities
- 4.3 Promote the reduce, reuse, recycle, recover message
- 4.4 Continue the program of weed reduction in the Central Highlands
- 4.5 Ensure the Central Highlands Emergency Management Plan is reviewed regularly to enable preparedness for natural events and emergencies
- 4.6 Strive to provide a clean and healthy environment
- 4.7 Support and assist practical programs that address existing environmental problems and improve the environment

2018-2019 Initiatives

- Allocated funds to continue our support the Derwent Catchment Project to implement on ground projects and provide a link between Council and the community on natural resource management issues
- Work with other stakeholders, land managers and government agencies to ensure strategic weed control
- Monitor the usage of Council waste transfer stations and refuse site to ensure that the facilities meet the needs of our ratepayers and are maintained at an acceptable standard
- Provide education and encouragement of recycling within the Municipality to extend the life of the Hamilton Refuse Site
- Facilitate regular meetings of the Central Highlands Emergency Management Committee and ensure that the Central Highlands Emergency Management Plan is reviewed and remains current
- Continue as a member of the Southern Waste Strategy Committee

Goal 5 Economic Development

Encourage economic viability within the municipality

Strategies

- 5.1 Encourage expansion in the business sector and opening of new market opportunities
- 5.2 Support the implementation of the Southern Highlands Irrigation Scheme
- 5.3 Continue with the Highlands Tasmania branding
- 5.4 Encourage the establishment of alternative industries to support job creation and increase permanent residents
- 5.5 Promote our area's tourism opportunities, destinations and events
- 5.6 Support existing businesses to continue to grow and prosper
- 5.7 Develop partnerships with State Government, industry and regional bodies to promote economic and employment opportunities

5.8 Work with the community to further develop tourism in the area

2018-2019 Initiatives

- Continue as a member of Destination Southern Tasmania
- Continue as a member of STCA and LGAT
- Install public toilet at Ouse Park
- Continue with Highlands Bushfest to showcase the Central Highlands
- Continue with providing the tourism brochure through the Brochure Exchange facility, Brooke Street Pier, Spirit of Tasmania and other visitor centres
- Continue the roll out of the Highlands Tasmania Touring Map
- Engage and strengthen the community by supporting community events and local initiatives that enhance visitation to the Central Highlands
- Promotion of Central Highlands through production of material and via Council's website and Council's Facebook page
- Continue support of the Highlands Digest to enable it to provide community information to residents and visitors
- Continue to support local events that encourage visitation to the Central Highlands
- Continue meetings of the Central Highlands Visitor Management Committee to optimise the use of the Centre and the dispersement of information to tourists and visitors to the Central Highlands

Goal 6 Governance and Leadership

Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of our community as a whole

Strategies

- 6.1 Ensure Council fulfills its legislative and governance responsibilities and its decision making, supported by sustainable policies and procedures
- 6.2 Ensure that Council members have the resources and skills development opportunities to effectively fulfill their responsibilities
- 6.3 Ensure appropriate management of risk associated with Council's operations and activities
- 6.4 Provide a supportive culture that promotes the well-being of staff and encourages staff development and continuous learning
- 6.5 Provide advocacy on behalf of the community and actively engage government and other organisations in the pursuit of community priorities
- 6.6 Consider Council's strategic direction in relation to resource sharing with neighbouring councils and opportunities for mutual benefit
- 6.7 Support and encourage community participation and engagement
- 6.8 Ensure that customers receive quality responses that are prompt, accurate and fair
- 6.9 Council decision making will be always made in open council except where legislative or legal requirements determine otherwise.

2018-2019 Initiatives

- Annually review Council's Long Term Financial Plan and Strategy and Long Term Asset Management Plans
- Continually monitor and review Council's financial situation and report findings to Council in a clear and transparent format on a monthly basis
- Encourage staff to undertake training to further develop their skills
- Support Elected Members to take advantage of seminars, training and workshops that assist them in their position as a Councillor

- Review the Risk register at each Audit Panel Meeting
- Ensure ongoing compliance with all legislation, regulations and codes of practice which impact upon Council
- Continue lobbying for retention of Anglican Churches within the Central Highlands
- Continue to provide the Central Highlands Newsletter to all ratepayers

Public Health

Council will:

- Conduct immunisation sessions as required and promote the need for immunisation
- Ensure proper provision of on-site effluent disposal in compliance with the current regulatory framework, codes, standards and best environmental practice
- Undertake routine inspection of places of public assembly, food premises, public health risk activities and water carters to ensure compliance with relevant legislation
- Promptly investigate environmental health complaints
- Maintain an effective analysis program for food, recreational waters and general complaints.
- Continue to promote safe food handling through the provision of the I'M ALERT free online food safety training program

Comprehensive Income Statement Estimates

Revenues From Continuing Activities	Budget 2017-2018	Estimated Actual	Budget 2018-2019
Rates Charges	\$3,470,202	\$3,468,954	\$3,606,569
User Fees	\$271,600	\$250,189	\$238,500
Grants – Operating	\$2,295,549	\$1,127,348	\$2,318,505
Other Revenue	\$486,251	\$593,116	\$464,034
FAG's in advance - Recd June 2017		\$1,193,201	
Total Revenues	\$6,523,602	\$6,632,808	\$6,627,608
Expenditure			
Employee Benefits	\$1,777,117	\$1,751,755	\$1,806,651
Materials and Services	\$1,360,050	\$1,457,570	\$1,410,766
Other Expenses	\$1,263,735	\$1,254,123	\$1,289,423
Total Expenditure	\$4,400,902	\$4,463,448	\$4,506,840
Profit/(Loss) before Depreciation	\$2,122,700	\$2,169,360	\$2,120,768
Depreciation and Amortisation	\$2,094,000	\$2,116,000	\$2,116,000
Operating Surplus(Loss)	28,700	53,360	4,768
Capital Grants & Other	\$604,378	\$823,633	\$248,212
Surplus(Loss)	633,078	876,993	252,980
Capital Expenditure	\$3,187,310	\$2,655,310	\$2,232,500

Revenue

	Dept	Project	Budget 2017-2018	Estimated actual 2017-2018	Budget 2018-2019
Administration					
Rates Certificates	ADMIN	ASEH	35,000	35,000	35,000
FAG Grants	ADMIN	GRANT	2,295,549	1,102,348	2,318,505
Rates Penalties and Interest	ADMIN	ASEH	26,000	25,000	26,000
Other Grants - P.R.R.	ADMIN	GRANT	-	-	-
Other Operating Grants	ADMIN	GRANT	-	25,000	-
Roads to Recovery	ADMIN	GRANT	397,466	596,721	198,212
Interest	ADMIN	INT	146,250	154,278	150,000
Miscellaneous Income	ADMIN	ONCOST	5,000	8,741	6,000
Miscellaneous Reimbursements	ADMIN	ONCOST	45,000	49,803	45,000
Sale plant	ADMIN	PLANT	100,000	120,000	15,000
Rates	ADMIN	RATES	2,688,048	2,686,428	2,792,800
Fire Levy	ADMIN	RATES	214,569	214,701	216,208
Garbage Collection	ADMIN	RATES	567,585	567,826	597,561
Bushfest	ADMIN	CDR	16,000	23,800	18,000
Total Administration Revenue			6,536,468	5,609,646	6,418,286
Development Services					
Dog Licences	DES	AC	12,000	13,807	12,000
Licences/Fees	DES	DEV	500	500	500
Planning/Subdivision	DES	DEV	35,000	35,000	35,000
Building Fees	DES	DEV	20,000	7,507	10,000
Swimming Pool	DES	POOL	2,500	1,992	2,000
Septic Tanks/Special Con. Fees	DES	DRAIN	12,000	9,080	8,000
Building Inspection/Surveyor Fees	DES	BPC	7,000	8,544	7,000
Tip Fees	DES	TIPS	100	895	500
W.T.S. Contributions	DES	WTS	1,000	4,794	2,000
Total Development Services			90,100	82,118	77,000
Works					
Cemetery	WORKS	CEM	7,000	10,266	7,000
Camping Grounds	WORKS	CPARK	15,000	15,000	15,000
Hall Hire	WORKS	HALL	1,500	699	1,500
Independent Living Units ILU	WORKS	HOU	65,000	56,420	65,000
H D Units	WORKS	HOU	10,000	14,040	10,000
Rental Library	WORKS	LIB	3,500	3,500	3,500
Private Works	WORKS	PW	115,000	185,000	115,000
Rec/Reserves	WORKS	REC	500	606	500
T/Toll & Heavy Vehicle Reg.	WORKS	ROAD	26,000	26,034	26,034
SES	WORKS	SES	-	-	-
TasWater	WORKS	WATER	153,000	153,000	102,000
SES vehicle grant			-		
Capital Grants			106,912	106,912	35,000
Total Works and Services			503,412	571,476	380,534
Total Revenue					
Total Administration Revenue			6,536,468	5,609,646	6,418,286
Total Development Services			90,100	82,118	77,000
Total Works and Services			503,412	571,476	380,534
Total Consolidated Revenue			7,129,980	6,263,240	6,875,820

Operating Expenditure

CORPORATE AND FINANCIAL SERVICES	BUDGET 2017/2018	Forecast Update 30/06/2018	Actual to 31/3/18	BUDGET 2018/2019
ADMIN. STAFF COSTS(ASCH)	533,972	482,319	323,624	531,150
ADMIN BUILDING EXPEND(ABCH)	32,682	29,093	23,566	33,474
OFFICE EXPENSES(AOEH)	126,000	164,290	152,029	135,000
MEMBERS EXPENSES(AMEH)	160,300	178,272	129,506	206,379
OTHER ADMIN. EXPENDITURE(ASEH + RATES)	289,000	257,312	215,120	301,000
MEDICAL CENTRES(MED)	82,566	87,224	70,656	87,857
STREET LIGHTING(STLIGHT)	39,600	42,602	28,402	39,600
ONCOSTS (ACTUAL)(ONCOSTS)	415,640	421,695	331,756	430,313
ONCOSTS RECOVERED	(448,000)	(396,397)	(252,298)	(420,000)
COMMUNITY & ECONOMIC DEVELOPMENT & RELATIONS(CDR+EDEV)	188,350	189,110	138,619	201,350
GOVERNMENT LEVIES(GLEVY)	249,569	249,569	184,206	246,208
TOTAL OPERATING EXPENDITURE - Administration	1,669,678	1,705,090	1,345,187	1,792,330
DEVELOPMENT & ENVIRONMENTAL SERVICES	BUDGET 2017/2018	Forecast Update 30/06/2018	Actual to 31/3/18	BUDGET 2018/2019
ADMIN STAFF COSTS - DES (ASCB)	156,101	150,627	118,403	161,763
ADMIN BUILDING EXPEND - DES(ABCB)	15,560	11,331	9,564	14,560
OFFICE EXPENSES - DES (AOEB)	55,300	53,413	42,835	55,300
ENVIRON HEALTH SERVICES (EHS)	32,279	24,603	15,544	31,318
ANIMAL CONTROL(Animal Control)(AC)	21,900	6,842	3,702	16,500
PLUMBING/BUILDING CONTROL (BPC)	116,586	117,242	88,658	119,259
SWIMMING POOLS (POOL)	38,424	38,293	33,565	38,937
DEVELOPMENT CONTROL (DEV)	82,000	64,225	30,513	75,000
DOOR TO DOOR GARBAGE & RECYCLING (DD)	149,300	140,000	93,084	144,300
ROADSIDE BINS COLLECTION (DRB)	150,000	103,812	78,669	110,000
WASTE TRANSFER STATIONS (WTS)	189,261	181,662	139,170	185,844
TIP MAINTENANCE (TIPS)	52,602	49,622	38,079	76,158
ENVIRONMENT PROTECTION (EP)	2,500	1,711	1,615	2,500
RECYCLING (RECY)	37,500	37,500	25,558	37,500
TOTAL OPERATING EXPENDITURE DES	1,099,313	980,883	718,957	1,068,940
WORKS & SERVICES	BUDGET 2017/2018	Forecast Update 30/06/2018	Actual to 31/3/18	BUDGET 2018/2019
PUBLIC CONVENIENCES (PC)	87,000	118,144	92,903	94,500
CEMETERY (CEM)	20,485	25,406	20,448	20,734
HALLS (HALL)	43,100	31,978	25,722	45,100
PARKS AND GARDENS(PG)	71,500	77,478	62,005	72,214
REC. & RESERVES(Rec+tennis)	71,466	73,986	62,618	69,466
TOWN MOWING/TREES/STREETSCAPES(MOW)	130,000	103,540	103,540	120,000
FIRE PROTECTION (FIRE)	1,000	-	-	1,000
HOUSING (HOU)	47,120	41,719	33,021	47,242
CAMPING GROUNDS (CPARK)	7,500	7,053	5,744	7,300
LIBRARY (LIB)	500	457	407	500
ROAD MAINTENANCE (ROAD)	795,000	793,655	576,033	797,000
FOOTPATHS/KERBS/GUTTERS (FKG)	7,000	4,707	3,602	5,500
BRIDGE MAINTENANCE (BRI)	22,000	15,195	11,449	22,716
PRIVATE WORKS (PW)	100,000	194,007	176,868	85,000
SUPER. & VD OVERHEADS (SUPER)	280,045	353,062	277,097	307,806
QUARRY/GRAVEL (QUARRY)	(48,000)	(43,066)	(9,247)	(48,000)
NATURAL RESOURCE MANAGEMENT(NRM)	117,987	62,314	49,388	128,546
SES (SES)	2,000	-	-	2,000
PLANT MTCE & OPERATING COSTS (PLANT)	448,000	478,729	333,684	459,000
PLANT INCOME	(662,000)	(619,208)	(464,406)	(662,000)
DRAINAGE (DRAIN)	36,347	16,409	12,547	23,000
OTHER COMMUNITY AMENITIES (OCA)	24,362	16,225	14,473	22,445
WASTE COLLECTION & ASSOC SERVICES (WAS)	29,500	25,682	19,261	24,500
TOTAL OPERATING EXPENDITURE - Works and Services	1,631,911	1,777,475	1,407,159	1,645,570
CORPORATE SERVICES	BUDGET 2017/2018	Forecast Update 30/06/2018	Actual to 31/3/18	BUDGET 2018/2019
TOTAL OPERATING EXPENDITURE - Administration	1,669,678	1,705,090	1,345,187	1,792,330
DEV. & ENVIRONMENTAL SERV.	1,099,313	980,883	718,957	1,068,940
WORKS & SERVICES	1,631,911	1,777,475	1,407,159	1,645,570
GRAND TOTAL ALL DEPARTMENTS	4,400,902	4,463,448	3,471,303	4,506,840

	Budget 2017/18	Forecast Actual 2017/18	Estimates 2018/19
CASH FLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
Operating Receipts	6,635,602	5,229,607	6,627,608
PAYMENTS			
Operating payments	4,512,902	4,463,448	4,506,840
NET CASH FROM OPERATING	2,122,700	766,159	2,120,768
CASH FLOWS FROM INVESTING ACTIVITIES			
RECEIPTS			
Proceeds from sale of Plant & Equipment	235,000	210,000	15,000
PAYMENTS			
Payment for property, plant and equipment	3,187,310	2,655,310	2,232,500
Payment of road retention amounts	-	-	-
NET CASH FROM INVESTING ACTIVITIES	(2,952,310)	(2,445,310)	(2,217,500)
CASH FLOWS FROM FINANCING ACTIVITIES			
RECEIPTS			
Capital Grants	504,376	823,633	233,212
PAYMENTS			
Nil		-	
NET CASH FROM FINANCING ACTIVITIES	504,376	823,633	233,212
NET INCREASE (DECREASE) IN CASH HELD	(325,234)	(855,518)	136,480
CASH AT BEGINNING OF YEAR	7,834,066	9,590,094	8,734,576
CASH AT END OF PERIOD	7,508,832	8,734,576	8,871,056

CAPITAL WORKS

	\$
Computer Purchases and Software	16,500
Medical Centre	100,000
Heat Pumps Hamilton Residence	6,000
Heat Pump Units	23,000
Solar Heating Bothwell Swimming Pool	32,000
Capital Works Kiosk Bothwell Pool	5,000
Visitor Centre Re-plumbing	10,000
Capital Works NRM/Old Hamilton School Building	10,000
Heat Pumps Golf Museum/Visitor Centre	12,000
Literary Books Protection	5,000
Back Office Bothwell Upgrade & Paint	5,000
Dawson Bridge Underpinning	100,000
Bridge Replacement Spur off The Avenue	45,000
Plant Purchases	212,000
Caravan Park, Bothwell Upgrade	50,000
Kerb & Gutter Arthurs Street, Hamilton	40,000
Public Conveniences Ouse Park	80,000
Capital Roadworks	993,000
Kitchen Bothwell Football Club & Community Centre	70,000
Memorial Gardens	20,000
Stormwater Bothwell Stage 1	300,000
Great lake Toilets & Dump Point	50,000
Hamilton refuse Site Liner	28,000
Drummuster Shed	10,000
Purchase Tasmanian Tartan	10,000
	2,232,500