

central highlands COUNCIL



**ANNUAL PLAN
2022/2023**

Current Councillors as at 30 June 2021



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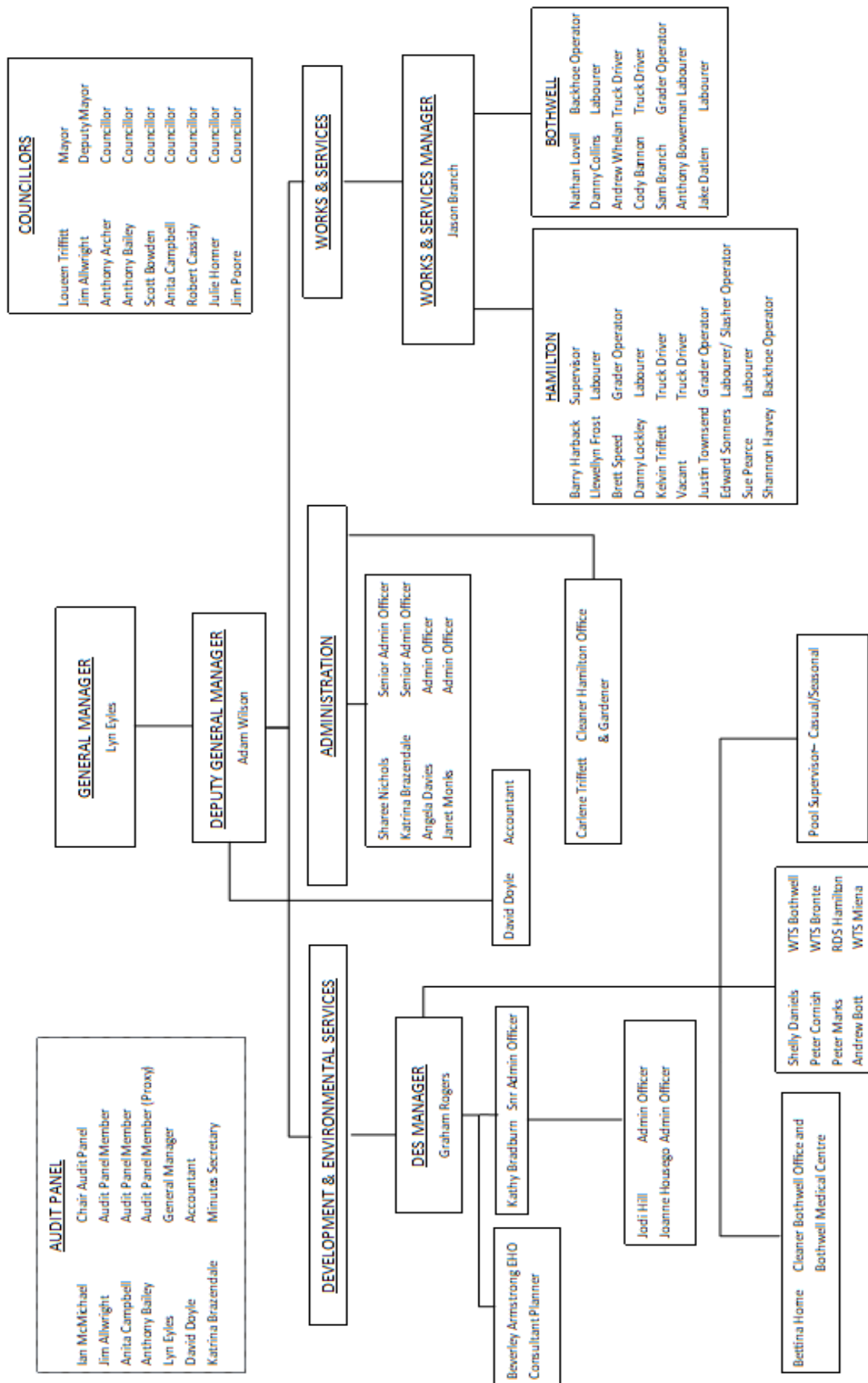


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Central Highlands Council – Staffing Structure



PREFACE

The 2021/2023 Annual Plan for the Central Highlands Council has been prepared and adopted by Council in accordance with Section 71 of the Local Government Act 1993.

The Plan outlines Council's strategic goals and objectives for the coming year.

Council adopted its 2022/2023 Budget at the Council Meeting held at Bothwell on Tuesday, 21st June, 2022.

Council has increased the General Rate by 4.8%.

Water and Sewerage services are provided by TasWater.

All properties within the Central Highlands will contribute towards Council's solid waste costs with a solid waste charge and/or garbage charge being placed on all properties. As an offset, all ratepayers and residents will have free access to the Hamilton Refuse Disposal Site and Council Waste Transfer Stations. Disposal of tyres will incur a charge.

Pensioners may be eligible for a remission. Conditions apply as follows:

- You must be in receipt of one of the following concessions as of the 1st July 2022:
- Pensioner Concession Card (PCC), Health Care Card (HCC), Repatriation Health Card (i.e. Gold Card endorsed Total or Permanent Injury (TPI) or War Widow/Widower DVA.)
- You must have owned the property or be the eligible ratepayer listed on the property on or before the 1st July 2022.
- You must occupy the property as your principal place of residence on or before the 1st July 2022

If you have already applied for a pensioner rate remission, please check that the remission is printed on your rates notice. If it does not appear on this notice then please contact Council.

If you have not applied for a pensioner rate remission and the property is your principal place of residence, then please read the eligibility criteria above. If you believe that you are eligible to receive this remission, then you will need to fill out an application form by visiting the Council Office in Bothwell or Hamilton. Alternatively, you can contact Council and request a form to be sent to you or access this form from Council's website. However, applicants will need to provide a photocopy of their card along with their completed application form.

The Department of Treasury and Finance confirms your eligibility. They also set a maximum amount that can be claimed each year and this is dependent on whether or not you also receive a remission on your water and sewage charges with TasWater.

All applications for a pensioner rate remission for the 2022/2023 financial year will need to be completed on or before the **31st March 2023**.

A fresh revaluation of the municipal area was undertaken with valuations for rating purposes to take effect from 1 July 2022.

OUR VISION

To provide residents and visitors opportunities to participate in and enjoy a vibrant local economy, rewarding community life, cultural heritage and a natural environment that is world class.

OUR MISSION

Provide leadership to ensure that local government and other services are provided to satisfy the social, economic and environmental needs of the present day community, whilst endeavouring to ensure the best possible outcomes for future generations.

OUR GOALS

1. Community Building – Build capacity to enhance community spirit and sense of wellbeing
2. Infrastructure and Facilities – Manage Council's physical assets in an efficient and effective manner
3. Financial Sustainability – Manage Council's finances and assets to ensure the long term viability and sustainability of Council
4. Natural Environment – Encourage responsible management of the natural resources and assets in the Central Highlands
5. Economic Development – Encourage economic viability within the municipal area
6. Governance and Leadership – Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of the community

FUNCTIONS OF THE COUNCIL AND COUNCILLORS

The Central Highlands Council is a body corporate established under the provisions of the Local Government Act 1993. Council's formal policy setting and decision making role is vested in its nine elected Councillors who meet every month in open Council. The Mayor, is Council's Chairperson and principal spokesperson.

Under Section 28 of the Local Government Act 1993

(1) A councillor, in the capacity of an individual councillor, has the following functions:

- (a) to represent the community;
- (b) to act in the best interest of the community;
- (c) to facilitate communication by the council with the community;
- (d) to participate in the activities of council;
- (e) to undertake duties and responsibilities as authorised by council.

(2) The councillors of a council collectively have the following functions:

- (a) to develop and monitor the implementation of strategic plans and budgets;
- (b) to determine and monitor the application of policies, plans and programs for –
 - (i) the efficient and effective provision of services and facilities; and
 - (ii) the efficient and effective management of assets; and
 - (iii) the fair and equitable treatment of employees of the council;
- (c) to facilitate and encourage the planning and development of the municipal area in the best interests of the community;
- (d) to appoint and monitor the performance of the general manager;
- (e) to determine and review the council's resource allocation and expenditure activities;

- (f) to monitor the manner in which the services are provided by the council.
- (3) In performing any function under this Act or any other Act, a councillor must not:
- (a) direct or attempt to direct an employee of the council in relation to the discharge of the employee's duties; or
 - (b) perform any function of the mayor without the approval of the mayor.
- (4) A councillor is to represent accurately the policies and decisions of the council in performing the functions of councillor.

COUNCIL REVENUES

Council's principal funding is derived from the levying of rates, user pay charges and government grants. Rates are levied upon properties in relation to their assessed annual value (AAV). The AAV is provided to Council by the Valuer-General. The Valuer-General has provided Council with a fresh valuation of all Central Highlands properties, effective from 1 July 2022 for rating purposes.

The General Rate will be levied upon all rateable properties to provide the resources for all Council's activities, except for those services funded directly by a Service Charge. A charge of \$289 will be levied on each household that has available the Garbage and Recycling Collection Service and applicable businesses will be charged \$544.

To help offset the cost of providing waste management to the Central Highlands by way of waste transfer stations, roadside domestic bins and the Hamilton Refuse Disposal Site, a Solid Waste Charge of \$176 per annum applies to all non-vacant properties that are not on Council's Door-to-Door Garbage and Recycling Service with a charge of \$92 for vacant properties and a charge of \$518 for commercial properties.

Council has budgeted for a 4.8% increase overall in the General Rate with 50% of the total General Rate Revenue being spread evenly over all ratepayers (\$408.70 each) and the remaining 50% General Rate has been calculated at 2.380701 cents per dollar of the AAV. Ratepayers have the opportunity to pay by four instalments but should note that a penalty of 10% is applied on the amount of each instalment unpaid by the due date.

Ratepayers may also make more frequent payments. Payment options have been expanded and include payments by telephone, BPay and Internet facilities. Eftpos, cash and cheque facilities are available at both the Hamilton and Bothwell offices. Payment can also be made at Post Offices and over the phone to Service Tasmania Shops.

Council collects the Fire Levy on behalf of the State Government. A minimum Fire Levy of \$44 will apply to all rateable properties.

Upon application and prior to the 31st March, 2023, eligible pensioners or Health Care Card Holders will be granted a remission on the rates payable on their principal residence. The remission is funded by the State Government.

KEY FOCUS AREAS AND SUMMARY OF STRATEGIES AND INITIATIVES FOR 2022/2023

Goal 1 Community Building

Build Capacity to enhance community spirit and sense of wellbeing

Strategies

- 1.1 Continue to upgrade existing public open spaces and sporting facilities and encourage community use
- 1.2 Advocate for improved health, education, transport and other government and non-government services within the Central Highlands
- 1.3 Continue to strengthen partnerships with all tiers of government
- 1.4 Support and encourage social and community events within the Central Highlands
- 1.5 Provide support to community organisations and groups
- 1.6 Foster and develop an inclusive and engaged community with a strong sense of ownership of its area
- 1.7 Foster and support youth activities in the Central Highlands

2022-2022 Initiatives

- Continue support of local organisations and groups
- Continue support of community groups and clubs through in-kind assistance as well as through Council's Community Grants Program
- Continue the annual allocation of funds to schools to assist with their programs for school children
- Provide annual bursaries for a child at each school continuing further education and annual citizenship awards
- Provide assistance to continue the home day care facility at Bothwell
- Continue to allocate funds and support for the provision of medical services to Ouse and Bothwell
- Support programs and activities that promote the health and wellbeing of our community
- Continue to support regional groups of benefit to Central Highlands residents

- Advocate on behalf of our community on regional, state and national issues
- Continually review of the New Residents Kit to ensure that the information is still relevant and accurate
- Continue with implementation of the priorities listed in the Central Highlands Health & Wellbeing Plan
- Continue to support and participate as a member of the Health Action Team Central Highlands (HATCH)
- Develop, in partnership with community organisations and members, the event to celebrate the Bicentenary of Bothwell

Goal 2 Infrastructure and Facilities

Manage Council's physical assets in an efficient and effective manner

Strategies

- 2.1 Develop and implement a 10 year asset management Plan for all classes of assets
- 2.2 Continue to work at regional and state levels to improve transport and infrastructure
- 2.3 Seek external funding to assist with upgrading of existing infrastructure and funding of new infrastructure and facilities
- 2.4 Ensure that the standard of existing assets and services are maintained in a cost effective manner

2022-2023 Initiatives

- Allocated funds to ensure that existing services and assets are maintained
- Annually review the 10 year asset management plan to include all classes of assets
- Install new cover, roller and tables at the Bothwell Pool
- Undertake fencing around the Steppes Hall
- Install the water connection to the new public conveniences at Bronte Park

- Replace four vehicles, 2 toro mowers and purchase a new box trailer, 2 variable messaging boards and a large vac trailer
- Paint the Bothwell Offices and the Bothwell Town Hall
- Complete the purchase land at Ellendale for a future ILU
- Recoat Floors at the Bothwell & Hamilton Halls
- Complete Repair of the Ouse Hall floor
- Construct Truck Wash Trade Waste Area Hamilton
- Construct Archives Shed Bothwell
- Replace exterior of toilets at old Hamilton School Site
- Replace sections of footpaths at Patrick Street Bothwell and Franklin Place, Hamilton
- Provide lighting for Ouse walkway at Ouse Bridge
- Stabilisation of parts of Ellendale Road
- Undertake stabilisation works on Lower Marshes Road
- Undertake stabilisation on Hollow Tree Road
- Place white lines on sealed section Victoria Valley Road
- Replace two cattle grids
- Reseal Wayatinah streets
- Construct and Seal approx. 1.5 kms of Thousand Acre Lane
- Paint the Hamilton Offices
- Re-roof the Hamilton Office Building
- Continue investigations into the future of Wayatinah Hall
- Undertake repairs to Old School House, Market Place
- Seek funding to replace the Hall of Industries Building, Hamilton
- Construct a Multi-Purpose Recovery Building, Hamilton

- Widen and upgrade Wentworth Bridge, 14 Mile Road
- Replace toilets and shelter at Dunrobin and install a barbecue
- Replace the toilets at Ellendale Park
- Install new play equipment at:
 - Queens Park, Bothwell
 - Bronte Park
 - Ellendale
- Continue stormwater upgrade at Bothwell with Stage 1B to be completed

Goal 3 Financial Sustainability

Manage Council's finances and assets to ensure long term viability and sustainability of Council

Strategies

- 3.1 Manage Finances and assets in a transparent way to allow the maximization of resources to provide efficient and consistent delivery of services
- 3.2 Review annually, Councils Long Term Financial Management Plan and Council's Long Term Asset Management Plan
- 3.3 Where efficiency gains can be identified, resource share services with other local government councils
- 3.4 Increase the level of grant income
- 3.5 Encourage development to expand Council's rate base
- 3.6 Identify revenue streams that could complement/substitute for existing resources
- 3.7 Develop and maintain sound risk management processes

2022-2023 Initiatives

- Identify appropriate grant funding to leverage Council funding for projects
- Continually review and update policies and Council's risk register
- Continue participation in the Local Government Shared Services and South Central Sub-Region Group and identify other services that can be resource shared
- Provide financial management reports to Council monthly
- Ensure Annual Financial Statements are completed within the statutory timeframe
- Ensure that staff are provided with continual training in Council's financial software and records management systems

Goal 4 Natural Environment

Encourage responsible management of the natural resources and assets in the Central Highlands.

Strategies

- 4.1 Continue to fund and support the Derwent Catchment Project
- 4.2 Continue with existing waste minimisation and recycling opportunities
- 4.3 Promote the reduce, reuse, recycle, recover message
- 4.4 Continue the program of weed reduction in the Central Highlands
- 4.5 Ensure the Central Highlands Emergency Management Plan is reviewed regularly to enable preparedness for natural events and emergencies
- 4.6 Strive to provide a clean and healthy environment
- 4.7 Support and assist practical programs that address existing environmental problems and improve the environment

2022-2023 Initiatives

- Allocated funds to continue our support of the Derwent Catchment Project to implement on ground projects and provide a link between Council and the community on natural resource management issues
- Work with other stakeholders, land managers and government agencies to ensure strategic weed control
- Undertake roadside weed eradication
- Monitor the usage of Council waste transfer stations, roadside bins and refuse site to ensure that the facilities meet the needs of our ratepayers and are maintained at an acceptable standard
- Provide education and encouragement of recycling within the Municipality to extend the life of the Hamilton Refuse Site
- Facilitate regular meetings of the Central Highlands Emergency Management Committee and ensure that the Central Highlands Emergency Management Plan is reviewed and remains current
- Actively participate as a member of the Southern Tasmanian Regional Waste Authority
- Introduce practices to accurately measure waste deposited at the Hamilton Landfill Site to determine the state waste levy to be paid

Goal 5 Economic Development

Encourage economic viability within the municipality

Strategies

- 5.1 Encourage expansion in the business sector and opening of new market opportunities
- 5.2 Support the implementation of the Southern Highlands Irrigation Scheme
- 5.3 Continue with the Highlands Tasmania branding
- 5.4 Encourage the establishment of alternative industries to support job creation and increase permanent residents

- 5.5 Promote our area's tourism opportunities, destinations and events
- 5.6 Support existing businesses to continue to grow and prosper
- 5.7 Develop partnerships with State Government, industry and regional bodies to promote economic and employment opportunities
- 5.8 Work with the community to further develop tourism in the area

2022-2023 Initiatives

- Continue as a member of Destination Southern Tasmania
- Continue as a member of STCA and LGAT
- Continue with the annual Highlands Bushfest event
- Celebrate the 200-year Bicentennial of Bothwell with a weekend event from 14th – 16th October 2022
- Continue provision of the tourism brochure through the Brochure Exchange facility, Brooke Street Pier, Spirit of Tasmania, and other visitor centres
- Continue the roll out of the Highlands Tasmania Touring Map
- Engage and strengthen the community by supporting community events and local initiatives that enhance visitation to the Central Highlands
- Promotion of Central Highlands through production of material and via Council's website and Council's Facebook page
- Continue support of the Highlands Digest to enable it to provide community information to residents and visitors
- Continue to support local events that encourage visitation to the Central Highlands
- Continue to support the Central Highlands Visitor Management Committee to optimise the use of the Centre and the dispersement of information to tourists and visitors to the Central Highlands, and provide funding for the purchase of goods for sale that promote the Central Highlands
- Work with the South Central Sub-Region Group through the Southcentral Workforce Network to provide training for jobseekers and connecting job seekers with relevant local employers

Goal 6 Governance and Leadership

Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of our community as a whole

Strategies

- 6.1 Ensure Council fulfills its legislative and governance responsibilities and its decision making, supported by sustainable policies and procedures
- 6.2 Ensure that Council members have the resources and skills development opportunities to effectively fulfill their responsibilities
- 6.3 Ensure appropriate management of risk associated with Council's operations and activities
- 6.4 Provide a supportive culture that promotes the well-being of staff and encourages staff development and continuous learning
- 6.5 Provide advocacy on behalf of the community and actively engage government and other organisations in the pursuit of community priorities
- 6.6 Consider Council's strategic direction in relation to resource sharing with neighbouring councils and opportunities for mutual benefit
- 6.7 Support and encourage community participation and engagement
- 6.8 Ensure that customers receive quality responses that are prompt, accurate and fair
- 6.9 Council decision making will be always made in open council except where legislative or legal requirements determine otherwise.

2022-2023 Initiatives

- Annually review Council's Long Term Financial Plan and Strategy and Long Term Asset Management Plans
- Continually monitor and review Council's financial situation and report findings to Council in a clear and transparent format on a monthly basis
- Encourage staff to undertake training to further develop their skills

- Support Elected Members to take advantage of seminars, training and workshops that assist them in their position as a Councillor and their duty to engage in ongoing professional development
- Review the Risk Register at each Audit Panel Meeting
- Ensure ongoing compliance with all legislation, regulations and codes of practice which impact upon Council
- Continue to provide information to our community and ratepayers via newsletters, Mayor's article in the Highland Digest, our website and our facebook page.
- Continually review Council policies and update as required
- Participate in the Future of Local Government Review

Public Health

Council will:

- Conduct immunisation sessions as required and promote the need for immunisation
- Ensure proper provision of on-site effluent disposal in compliance with the current regulatory framework, codes, standards and best environmental practice
- Undertake routine inspection of places of public assembly, food premises, public health risk activities and water carters to ensure compliance with relevant legislation
- Promptly investigate environmental health complaints
- Maintain an effective analysis program for food, recreational waters and general complaints.
- Continue to promote safe food handling through the provision of the I'M ALERT free online food safety training program
- Ensure that Council complies with Public Health requirements for the recovery from the Covid-19 pandemic
- Monitor Covid cases within the organisation
- Provide staff and Councillors with Influenza vaccinations

Comprehensive Income Statement Estimates

		Budget 2021-2022	Estimated Actual	Budget 2022-2023
Revenues From Continuing Activities				
Rates Charges		\$3,874,507	\$3,891,656	\$4,088,847
User Fees		\$337,250	\$343,367	\$370,250
Grants - Operating		\$2,510,640	\$2,703,868	\$2,973,329
Other Revenue		\$354,200	\$359,475	\$354,200
Total Revenues		\$7,076,596	\$7,298,367	\$7,786,627
Expenditure				
Employee Benefits		\$1,993,657	\$1,940,227	\$2,005,037
Materials and Services		\$1,379,666	\$1,730,012	\$2,089,353
Other Expenses		\$1,588,983	\$1,487,152	\$1,699,645
Total Expenditure		\$4,962,306	\$5,157,391	\$5,794,034
Profit/(Loss) before Depreciation		\$2,114,290	\$2,140,975	\$1,992,592
Depreciation and Amortisation		\$2,134,000	\$2,134,000	\$2,130,000
Operating Surplus(Loss)		(19,710)	6,975	(137,408)
Capital Grants & Other		\$861,250	\$1,116,741	\$2,379,150
Surplus(Loss)		841,540	1,123,716	2,241,742
Capital Expenditure		\$4,428,000	\$3,218,820	\$5,561,522

Revenue & Operating Expenditure

	Project	Budget	Estimated actual	Budget
		2021-2022	2021-2022	2022-2023
Administration				
Rates Certificates	ASEH	50,000	59,671	50,000
FAG Grants	GRANT	2,510,640	2,608,429	2,725,969
Rates Penalties and Interest	ASEH	25,000	30,011	25,000
Other Grants - Capex	GRANT	-	-	-
Other Operating Grants	GRANT	-	95,439	247,360
Roads to Recovery	GRANT	589,128	589,128	589,128
Interest	INT	60,000	18,647	60,000
Miscellaneous Income	ONCOST	80,000	22,214	80,000
Miscellaneous Reimbursements	ONCOST	30,000	41,816	30,000
Sale plant	PLANT	45,000	14,113	45,000
Rates	RATES	3,012,954	3,025,943	3,269,055
Fire Levy	RATES	226,604	227,696	237,275
Garbage Collection	RATES	634,949	638,017	693,997
Bushfest	CDR	20,000	28,000	20,000
Total Administration Revenue		7,284,274	7,399,123	8,072,784

	Project	Budget	Estimated actual	Budget
		2021-2022	2021-2022	2022-2023
Development Services				
Dog Licences	AC	13,500	12,763	13,500
Licences/Fees	DEV	6,000	5,000	6,000
Planning/Subdivision	DEV	35,000	46,765	50,000
Building Fees	DEV	10,000	10,233	10,000
Swimming Pool	POOL	2,000	2,644	2,000
Septic Tanks/Special Con. Fees	DRAIN	15,000	12,940	15,000
Building Inspection/Surveyor Fees	BPC	9,000	13,726	9,000
Tip Fees	TIPS	500	127	500
W.T.S. Contributions	WTS	2,000	17,801	20,000
Total Development Services		93,000	121,998	126,000

	Project	Budget	Estimated actual	Budget
		2021-2022	2021-2022	2022-2023
Works				
Cemetery	CEM	7,000	4,620	7,000
Camping Grounds	CPARK	7,500	13,995	7,500
Hall Hire	HALL	750	661	750
Independent Living Units ILU	HOU	65,000	78,500	65,000
H D Units	HOU	10,000	9,333	10,000
Rental Library	LIB	3,500	3,333	3,500
Private Works	PW	115,000	144,802	115,000
Rec/Reserves	REC	500	1,042	500
T/Toll & Heavy Vehicle Reg.	ROAD	22,200	22,200	22,200
TasWater	WATER	102,000	102,000	102,000
Capital Grants		227,122	513,500	1,745,022
Total Works and Services		560,572	893,986	2,078,472

Total Revenue				-
Total Administration Revenue		7,284,274	7,399,123	8,072,784
Total Development Services		93,000	121,998	126,000
Total Works and Services		560,572	893,986	2,078,472
Total Consolidated Revenue		7,937,846	8,415,108	10,277,256

Operating Expenditure

CORPORATE AND FINANCIAL SERVICES	BUDGET 2021/2022	Forecast Update 30/06/2022	Actual to 28/2/22	BUDGET 2021/2022
ADMIN. STAFF COSTS(ASCH)	563,015	534,196	369,795	582,026
ADMIN BUILDING EXPEND(ABCH)	42,865	49,096	39,678	40,790
OFFICE EXPENSES(AOEH)	127,000	146,330	132,248	125,000
MEMBERS EXPENSES(AMEH)	182,481	168,652	125,222	203,648
OTHER ADMIN. EXPENDITURE(ASEH + RATES)	357,500	346,893	275,685	406,500
MEDICAL CENTRES(MED)	143,500	135,576	105,539	147,200
STREET LIGHTING(STLIGHT)	39,600	36,808	24,538	39,600
ONCOSTS (ACTUAL)(ONCOSTS)	559,360	642,649	501,082	663,149
ONCOSTS RECOVERED	(487,500)	(429,555)	(330,427)	(495,000)
COMMUNITY & ECONOMIC DEVELOPMENT & RELATIONS(CDR+EDEV)	239,850	234,005	133,542	340,850
GOVERNMENT LEVIES(GLEVY)	256,604	256,604	192,823	267,275
TOTAL OPERATING EXPENDITURE - Administration	2,024,275	2,121,255	1,569,726	2,321,038

DEVELOPMENT & ENVIRONMENTAL SERVICES	BUDGET 2021/2022	Forecast Update 30/06/2022	Actual to 28/2/22	BUDGET 2021/2022
ADMIN STAFF COSTS - DES (ASCB)	167,465	149,835	105,857	173,164
ADMIN BUILDING EXPEND - DES(ABCB)	23,060	21,005	15,206	24,140
OFFICE EXPENSES - DES (AOEB)	46,500	47,396	39,596	43,500
ENVIRON HEALTH SERVICES (EHS)	31,095	23,398	14,974	31,250
ANIMAL CONTROL(Animal Control)(AC)	12,000	5,243	3,188	10,500
PLUMBING/BUILDING CONTROL (BPC)	130,112	100,750	75,516	141,119
SWIMMING POOLS (POOL)	39,092	46,068	41,547	39,475
DEVELOPMENT CONTROL (DEV)	102,000	107,514	78,253	191,000
DOOR TO DOOR GARBAGE & RECYCLING (DD)	134,544	143,111	108,005	160,124
ROADSIDE BINS COLLECTION (DRB)	114,000	122,116	90,095	143,100
WASTE TRANSFER STATIONS (WTS)	205,150	190,782	145,259	287,935
TIP MAINTENANCE (TIPS)	60,481	54,943	42,111	73,175
ENVIRONMENT PROTECTION (EP)	4,500	641	493	4,500
RECYCLING (RECY)	35,000	37,038	27,779	48,960
TOTAL OPERATING EXPENDITURE DES	1,104,999	1,049,840	787,879	1,371,943

Operating Expenditure

WORKS & SERVICES	BUDGET 2021/2022	Forecast Update 30/06/2022	Actual to 28/2/22	BUDGET 2021/2022
PUBLIC CONVENIENCES (PC)	153,500	127,326	101,569	136,000
CEMETERY (CEM)	17,000	19,461	18,872	18,200
HALLS (HALL)	59,512	53,075	43,059	60,000
PARKS AND GARDENS(PG)	71,000	70,664	54,814	64,000
REC. & RESERVES(Rec+tennis)	78,316	91,858	70,544	84,316
TOWN MOWING/TREES/STREETSCAPES(MOW)	120,000	115,957	114,585	120,000
HOUSING (HOU)	61,788	74,144	61,054	71,458
CAMPING GROUNDS (CPARK)	13,500	13,446	-	13,500
LIBRARY (LIB)	617	943	893	1,400
ROAD MAINTENANCE (ROAD)	855,911	898,921	749,975	885,000
FOOTPATHS/KERBS/GUTTERS (FKG)	5,850	1,513	1,157	5,000
BRIDGE MAINTENANCE (BRI)	23,153	20,279	15,272	23,289
PRIVATE WORKS (PW)	85,000	100,614	75,671	85,000
SUPER. & I/D OVERHEADS (SUPER)	315,800	312,051	241,946	316,800
QUARRY/GRAVEL (QUARRY)	(25,000)	(24,748)	(60,823)	(25,000)
NATURAL RESOURCE MANAGEMENT(NRM)	122,841	109,959	69,960	121,000
SES (SES)	2,000	886	664	2,000
PLANT MTCE & OPERATING COSTS (PLANT)	501,128	513,744	364,240	500,000
PLANT INCOME	(710,000)	(611,607)	(518,705)	(710,000)
DRAINAGE (DRAIN)	19,000	34,561	26,321	264,360
OTHER COMMUNITY AMENITIES (OCA)	25,116	25,189	19,751	27,731
WASTE COLLECTION & ASSOC SERVICES (WAS)	37,000	38,062	29,104	37,000
TOTAL OPERATING EXPENDITURE - Works and Services	1,833,032	1,986,295	1,492,684	2,101,054

CORPORATE SERVICES	BUDGET 2021/2022	Forecast Update 30/06/2022	Actual to 28/2/22	BUDGET 2021/2022
TOTAL OPERATING EXPENDITURE - Administration	2,024,275	2,121,255	1,569,726	2,321,038
DEV. & ENVIRONMENTAL SERV.	1,104,999	1,049,840	787,879	1,371,943
WORKS & SERVICES	1,833,032	1,986,295	1,492,684	2,101,054
GRAND TOTAL ALL DEPARTMENTS	4,962,306	5,157,391	3,850,289	5,794,034

	Budget 2021/2022	Forecast Actual 2021/2022	Estimates 2022/2023
CASH FLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
Operating Receipts	7,076,596	7,298,367	7,786,627
PAYMENTS			
Operating payments	4,962,306	5,157,391	5,794,034
NET CASH FROM OPERATING	2,114,290	2,140,975	1,992,592
CASH FLOWS FROM INVESTING ACTIVITIES			
RECEIPTS			
Proceeds from sale of Plant & Equipment	143,000		126,000
PAYMENTS			
Payment for property, plant and equipment	4,428,000	3,418,820	5,561,522
NET CASH FROM INVESTING ACTIVITIES	(4,285,000)	(3,418,820)	(5,435,522)
CASH FLOWS FROM FINANCING ACTIVITIES			
RECEIPTS			
Capital Grants	816,250	1,116,741	1,932,811
PAYMENTS			
Nil		-	
NET CASH FROM FINANCING ACTIVITIES	816,250	1,116,741	1,932,811
NET INCREASE (DECREASE) IN CASH HELD	(1,354,460)	(161,104)	(1,510,119)
CASH AT BEGINNING OF YEAR	11,401,060	11,401,060	11,239,957
CASH AT END OF PERIOD	10,046,601	11,239,957	9,729,838

CAPITAL WORKS

	\$
<i>Computer Purchases and Software</i>	64,500
<i>Municipal Revaluation</i>	120,000
<i>Office Furniture</i>	6,000
<i>Honour Board War Veterans</i>	5,000
<i>Wayatinah Hall Roof</i>	100,000
<i>Contribution towards aerial photography</i>	5,000
<i>Recoat Floors Bothwell & Hamilton Halls</i>	10,000
<i>Purchase land for ILU at Ellendale</i>	130,000
<i>Paint Bothwell Hall</i>	8,000
<i>Re-roof Hamilton Office</i>	100,000
<i>Hall of Industries Hamilton Recreation Ground</i>	60,000
<i>Steppes Hall - fencing</i>	6,000
<i>NRM / Hamilton School – toilet exterior</i>	20,000
<i>Construct Truck Wash Trade Waste Area</i>	50,000
<i>Archives Shed Bothwell</i>	75,000
<i>Plant Purchases</i>	547,266
<i>Cover, Roller & Tables Bothwell Pool</i>	25,000
<i>MPS Recovery Building Hamilton</i>	296,500
<i>Bronte Toilets – Water Connection</i>	40,000
<i>Capital Roadworks</i>	1,902,256
<i>Repairs Ouse Hall Floor</i>	100,000
<i>Replace Wentworth Bridge 14 Mile</i>	120,000
<i>Funds allocated for Mobile Phone Infrastructure</i>	120,000
<i>Paint Hamilton Office</i>	5,000
<i>Paint Bothwell Offices</i>	5,000
<i>Old School House Market Place, Bothwell</i>	50,000
<i>Patrick Street Footpaths</i>	250,000
<i>Franklin Place Footpath</i>	220,000
<i>Ouse Walkway Lighting</i>	40,000
<i>Dunrobin Toilet, Shelter & BBQ</i>	141,000
<i>Replace Toilets Ellendale</i>	150,000
<i>Play Equipment Queens Park</i>	70,000
<i>Play Equipment Bronte Park</i>	60,000
<i>Play Equipment Ellendale</i>	60,000
<i>Bothwell Stormwater Stage 1B</i>	600,000
TOTAL CAPITAL WORKS	5,561,522