

central highlands COUNCIL



**ANNUAL PLAN
2019/2020**

Current Councillors as at 30 June 2019



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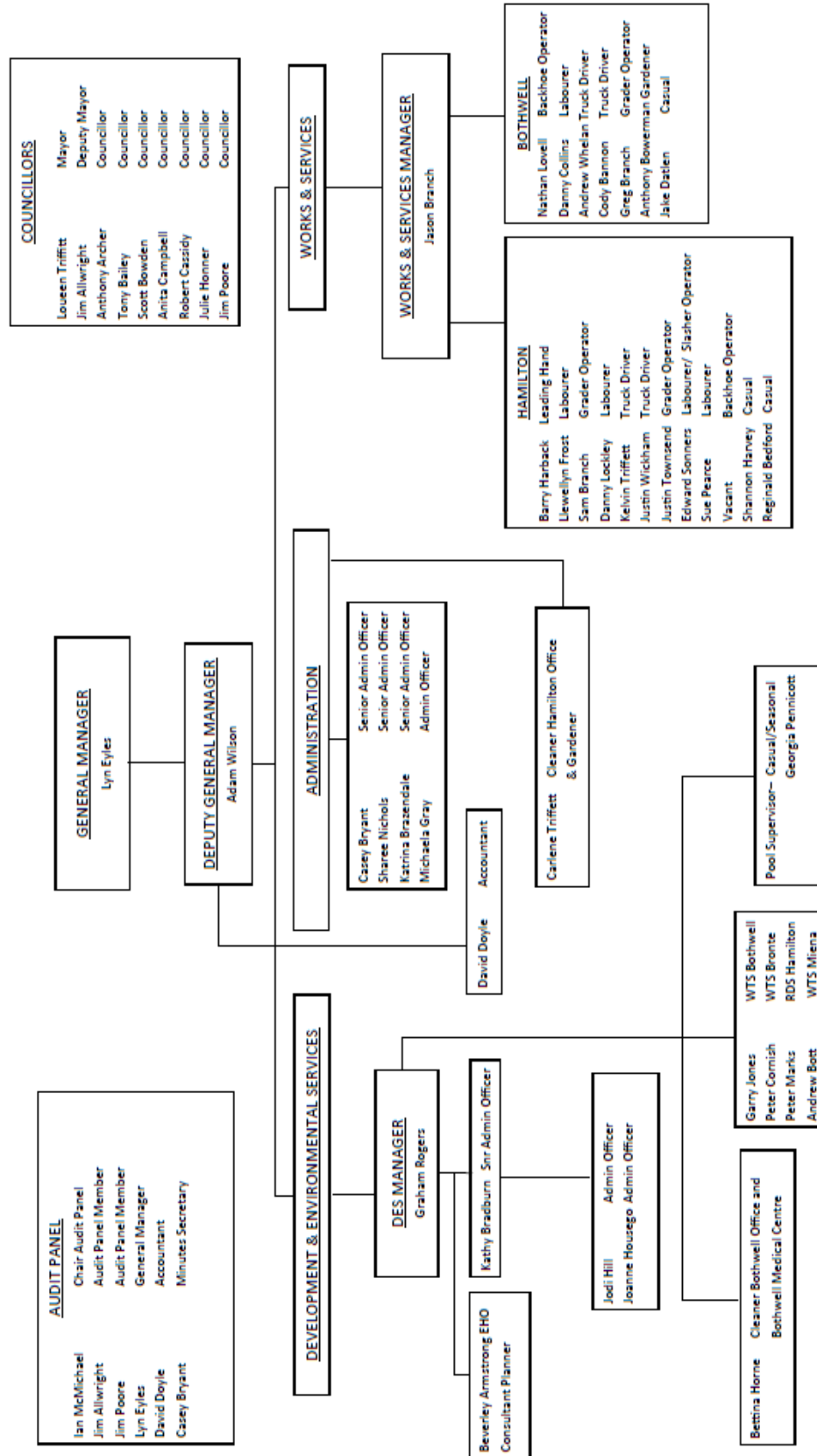
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Central Highlands Council – Staffing Structure



PREFACE

The 2019/2020 Annual Plan for the Central Highlands Council has been prepared and adopted by Council in accordance with Section 71 of the Local Government Act 1993.

The Plan outlines Council's strategic goals and objectives for the coming year.

Council adopted its 2019/2020 Budget at the Council Meeting held at Bothwell on Tuesday, 18th June, 2019.

Council has budgeted for a 3.1% increase overall in the General Rate. 50% of the total General Rate has been spread evenly over all ratepayers (\$382.29 each) and the remaining 50% General Rate calculated at 3.4038 cents per dollar of the AAV (Assessed Annual Value).

Water and Sewerage services are provided by TasWater.

All properties within the Central Highlands will contribute towards Council's solid waste costs with a solid waste charge and/or garbage charge being placed on all properties. As an offset, all ratepayers and residents will have free access to the Hamilton Refuse Disposal Site and Council Waste Transfer Stations.

Pensioners may be eligible for a remission. Conditions apply as follows:

- You must be in receipt of one of the following concessions as of the 1st July 2019:
- Pensioner Concession Card (PCC), Health Care Card (HCC), Repatriation Health Card (i.e. Gold Card endorsed Total or Permanent Injury (TPI) or War Widow/Widower DVA.)
- You must have owned the property or be the eligible ratepayer listed on the property on or before the 1st July 2019.
- You must occupy the property as your principal place of residence on or before the 1st July 2019.

If you have already applied for a pensioner rate remission please check that the remission is printed on your rates notice. If it does not appear on this notice then please contact Council.

If you have not applied for a pensioner rate remission and the property is your principal place of residence then please read the eligibility criteria above. If you believe that you are eligible to receive this remission then you will need to fill out an application form by visiting the Council Office in Bothwell or Hamilton. Alternatively, you can contact Council and request a form to be sent to you or access this form from Council's website. However, applicants will need to provide a photocopy of their card along with their completed application form.

The Department of Treasury and Finance confirms your eligibility. They also set a maximum amount that can be claimed each year and this is dependent on whether or not you also receive a remission on your water and sewage charges with TasWater.

All applications for a pensioner rate remission for the 2019/2020 financial year will need to be completed on or before the **31st March 2020**.

A revaluation of the whole municipal area was provided by the Valuer General during 2014/2015 with valuations for rating purposes to take effect from 1 July 2015

OUR VISION

To provide residents and visitors opportunities to participate in and enjoy a vibrant local economy, rewarding community life, cultural heritage and a natural environment that is world class.

OUR MISSION

Provide leadership to ensure that local government and other services are provided to satisfy the social, economic and environmental needs of the present day community, whilst endeavouring to ensure the best possible outcomes for future generations.

OUR GOALS

1. Community Building – Build capacity to enhance community spirit and sense of wellbeing
2. Infrastructure and Facilities – Manage Council's physical assets in an efficient and effective manner
3. Financial Sustainability – Manage Council's finances and assets to ensure the long term viability and sustainability of Council
4. Natural Environment – Encourage responsible management of the natural resources and assets in the Central Highlands
5. Economic Development – Encourage economic viability within the municipal area
6. Governance and Leadership – Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of the community

FUNCTIONS OF THE COUNCIL AND COUNCILLORS

The Central Highlands Council is a body corporate established under the provisions of the Local Government Act 1993. Council's formal policy setting and decision making role is vested in its nine elected Councillors who meet every month in open Council. The Mayor, who is Council's Chairperson and principal spokesperson.

Under Section 28 of the Local Government Act 1993

- (1) A councillor, in the capacity of an individual councillor, has the following functions:
 - (a) to represent the community;
 - (b) to act in the best interest of the community;
 - (c) to facilitate communication by the council with the community;
 - (d) to participate in the activities of council;
 - (e) to undertake duties and responsibilities as authorised by council.

- (2) The councillors of a council collectively have the following functions:
 - (a) to develop and monitor the implementation of strategic plans and budgets;
 - (b) to determine and monitor the application of policies, plans and programs for –
 - (i) the efficient and effective provision of services and facilities; and
 - (ii) the efficient and effective management of assets; and
 - (iii) the fair and equitable treatment of employees of the council;
 - (c) to facilitate and encourage the planning and development of the municipal area in the best interests of the community;
 - (d) to appoint and monitor the performance of the general manager;
 - (e) to determine and review the council's resource allocation and expenditure activities;

- (f) to monitor the manner in which the services are provided by the council.
- (3) In performing any function under this Act or any other Act, a councillor must not:
- (a) direct or attempt to direct an employee of the council in relation to the discharge of the employee's duties; or
 - (b) perform any function of the mayor without the approval of the mayor.
- (4) A councillor is to represent accurately the policies and decisions of the council in performing the functions of councillor.

COUNCIL REVENUES

Council's principal funding is derived from the levying of rates, user pay charges and government grants. Rates are levied upon properties in relation to their assessed annual value (AAV). The AAV is provided to Council by the Valuer-General.

The General Rate will be levied upon all rateable properties to provide the resources for all Council's activities, except for those services funded directly by a Service Charge. A charge of \$263 will be levied on each household that has available the Garbage and Recycling Collection Service and applicable businesses will be charged \$496.

To help offset the cost of providing waste management to the Central Highlands by way of waste transfer stations, roadside domestic bins and the Hamilton Refuse Disposal Site, a Solid Waste Charge of \$160 per annum applies to all non-vacant properties that are not on Council's Door-to-Door Garbage and Recycling Service with a charge of \$84 for vacant properties and a charge of \$472 for commercial properties.

Council has budgeted for a 3.1% increase overall in the General Rate with 50% of the total General Rate Revenue being spread evenly over all ratepayers (\$382.20 each) and the remaining 50% General Rate has been calculated at 3.4038 cents per dollar of the AAV. Ratepayers have the opportunity to pay by four instalments but should note that a penalty of 10% is applied on the amount of each instalment unpaid by the due date.

Ratepayers may also make more frequent payments. Payment options have been expanded and include payments by telephone, BPay and Internet facilities. Eftpos, cash and cheque facilities are available at both the Hamilton and Bothwell offices. Payment can also be made at Post Offices and over the phone to Service Tasmania Shops.

Council collects the Fire Levy on behalf of the State Government. A minimum Fire Levy of \$41 will apply to all rateable properties.

Upon application and prior to the 31st March, 2020, eligible pensioners or Health Care Card Holders will be granted a remission on the rates payable on their principal residence. The remission is funded by the State Government.

KEY FOCUS AREAS AND SUMMARY OF STRATEGIES AND INITIATIVES FOR 2019/2020

Goal 1 Community Building

Build Capacity to enhance community spirit and sense of wellbeing

Strategies

- 1.1 Continue to upgrade existing public open spaces and sporting facilities and encourage community use
- 1.2 Advocate for improved health, education, transport and other government and non-government services within the Central Highlands
- 1.3 Continue to strengthen partnerships with all tiers of government
- 1.4 Support and encourage social and community events within the Central Highlands
- 1.5 Provide support to community organisations and groups
- 1.6 Foster and develop an inclusive and engaged community with a strong sense of ownership of its area
- 1.7 Foster and support youth activities in the Central Highlands

2019-2020 Initiatives

- Continue support of local organisations and groups
- Continue support of community groups and clubs through in-kind assistance as well as through Council's Community Grants Program
- Continue the annual allocation of funds to schools to assist with their programs for school children
- Provide annual bursaries for a child at each school continuing further education and annual citizenship awards
- Provide assistance to continue the home day care facility at Bothwell
- Continue to allocate funds and support for the provision of medical services to Ouse and Bothwell
- Support programs and activities that promote the health and wellbeing of our community
- Continue to support regional groups of benefit to Central Highlands residents

- Advocate on behalf of our community on regional, state and national issues
- Continue review of the New residents Kit to ensure that the information is still relevant and accurate
- Prepare and adopt the Central Highlands Health & Wellbeing Plan
- Upgrade the play equipment at Hamilton

Goal 2 Infrastructure and Facilities

Manage Council's physical assets in an efficient and effective manner

Strategies

- 2.1 Develop and implement a 10 year asset management Plan for all classes of assets
- 2.2 Continue to work at regional and state levels to improve transport and infrastructure
- 2.3 Seek external funding to assist with upgrading of existing infrastructure and funding of new infrastructure and facilities
- 2.4 Ensure that the standard of existing assets and services are maintained in a cost effective manner

2019-2020 Initiatives

- Allocated funds to ensure that existing services and assets are maintained
- Review the 10 year asset management plan to include all classes of assets
- Underpin Dawsons Road Bridge
- Replace the Nive River Bridge at Gowan Brae
- Prepare a design to form the basis of work to be undertaken to provide water and power to grassed area at Bothwell Caravan Park, new signage and BBQ
- Complete the construction of the new public conveniences at Ouse Park
- Purchase dog trailer, water cart and replace 3 vehicles

- Replace the Hamilton CAT Loader
- Undertake works on the facia and gutters Bothwell Town Hall
- Provide a DrumMuster shed at the Bothwell Waste Transfer Station
- Stabilise and seal patches of Flintstone Drive
- Reseal 3 Kms. of Hollow Tree Road
- Reseal 1 km. Wayatinah Road
- Undertake Stage 1 of the stormwater upgrade at Bothwell
- Construct and seal 1 km of Pelham Road
- Complete sealing of new constructed road Pelham Road
- Replace part of footpath, Lyell Highway Ouse
- Close off kitchen area in the Bothwell Football Club & Community Centre
- Update solar heating at the Bothwell Swimming Pool
- Install liner at the Hamilton Refuse Site
- Replacement of older play equipment at Hamilton Park
- Undertake drainage works on Victoria Valley Road
- Complete maintenance works of assets and facilities within budget allocations

Goal 3 Financial Sustainability

Manage Council's finances and assets to ensure long term viability and sustainability of Council

Strategies

- 3.1 Manage Finances and assets in a transparent way to allow the maximization of resources to provide efficient and consistent delivery of services
- 3.2 Review annually, Councils Long Term Financial Management Plan and Council's Long Term Asset Management Plan

- 3.3 Where efficiency gains can be identified, resource share services with other local government councils
- 3.4 Increase the level of grant income
- 3.5 Encourage development to expand Council's rate base
- 3.6 Identify revenue streams that could complement/substitute for existing Resources
- 3.7 Develop and maintain sound risk management processes

2019-2020 Initiatives

- Identify appropriate grant funding to leverage Council funding for projects
- Continually review and update policies and Council's risk register
- Continue participation in the Local Government Shared Services and South Central Sub-Region Group and identify other services that can be resource shared
- Provide financial management reports to Council monthly
- Ensure Annual Financial Statements are completed within the statutory timeframe
- Ensure that staff are provided with continual training in Council's financial software and records management systems

Goal 4 Natural Environment

Encourage responsible management of the natural resources and assets in the Central Highlands.

Strategies

- 4.1 Continue to fund and support the Derwent Catchment Project
- 4.2 Continue with existing waste minimisation and recycling opportunities
- 4.3 Promote the reduce, reuse, recycle, recover message

- 4.4 Continue the program of weed reduction in the Central Highlands
- 4.5 Ensure the Central Highlands Emergency Management Plan is reviewed regularly to enable preparedness for natural events and emergencies
- 4.6 Strive to provide a clean and healthy environment
- 4.7 Support and assist practical programs that address existing environmental problems and improve the environment

2019-2020 Initiatives

- Allocated funds to continue our support of the Derwent Catchment Project to implement on ground projects and provide a link between Council and the community on natural resource management issues
- Work with other stakeholders, land managers and government agencies to ensure strategic weed control
- Monitor the usage of Council waste transfer stations and refuse site to ensure that the facilities meet the needs of our ratepayers and are maintained at an acceptable standard
- Provide education and encouragement of recycling within the Municipality to extend the life of the Hamilton Refuse Site
- Facilitate regular meetings of the Central Highlands Emergency Management Committee and ensure that the Central Highlands Emergency Management Plan is reviewed and remains current
- Continue as a member of the Southern Waste Strategy Committee

Goal 5 Economic Development

Encourage economic viability within the municipality

Strategies

- 5.1 Encourage expansion in the business sector and opening of new market opportunities
- 5.2 Support the implementation of the Southern Highlands Irrigation Scheme

- 5.3 Continue with the Highlands Tasmania branding
- 5.4 Encourage the establishment of alternative industries to support job creation and increase permanent residents
- 5.5 Promote our area's tourism opportunities, destinations and events
- 5.6 Support existing businesses to continue to grow and prosper
- 5.7 Develop partnerships with State Government, industry and regional bodies to promote economic and employment opportunities
- 5.8 Work with the community to further develop tourism in the area

2019-2020 Initiatives

- Continue as a member of Destination Southern Tasmania
- Continue as a member of STCA and LGAT
- Complete the installation of toilets at Ouse Park
- Continue with Highlands Bushfest to showcase the Central Highlands
- Continue with providing the tourism brochure through the Brochure Exchange facility, Brooke Street Pier, Spirit of Tasmania and other visitor centres
- Continue the roll out of the Highlands Tasmania Touring Map
- Engage and strengthen the community by supporting community events and local initiatives that enhance visitation to the Central Highlands
- Promotion of Central Highlands through production of material and via Council's website and Council's Facebook page
- Continue support of the Highlands Digest to enable it to provide community information to residents and visitors
- Continue to support local events that encourage visitation to the Central Highlands
- Continue to support the Central Highlands Visitor Management Committee to optimise the use of the Centre and the dispersement of information to tourists and visitors to the Central Highlands, and provide funding for the purchase of goods for sale that promote the Central Highlands

Goal 6 Governance and Leadership

Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of our community as a whole

Strategies

- 6.1 Ensure Council fulfills its legislative and governance responsibilities and its decision making, supported by sustainable policies and procedures
- 6.2 Ensure that Council members have the resources and skills development opportunities to effectively fulfill their responsibilities
- 6.3 Ensure appropriate management of risk associated with Council's operations and activities
- 6.4 Provide a supportive culture that promotes the well-being of staff and encourages staff development and continuous learning
- 6.5 Provide advocacy on behalf of the community and actively engage government and other organisations in the pursuit of community priorities
- 6.6 Consider Council's strategic direction in relation to resource sharing with neighbouring councils and opportunities for mutual benefit
- 6.7 Support and encourage community participation and engagement
- 6.8 Ensure that customers receive quality responses that are prompt, accurate and fair
- 6.9 Council decision making will be always made in open council except where legislative or legal requirements determine otherwise.

2019-2020 Initiatives

- Annually review Council's Long Term Financial Plan and Strategy and Long Term Asset Management Plans
- Continually monitor and review Council's financial situation and report findings to Council in a clear and transparent format on a monthly basis
- Encourage staff to undertake training to further develop their skills

- Support Elected Members to take advantage of seminars, training and workshops that assist them in their position as a Councillor and their duty to engage in ongoing professional development
- Review the Risk register at each Audit Panel Meeting
- Ensure ongoing compliance with all legislation, regulations and codes of practice which impact upon Council
- Continue to provide the Central Highlands Newsletter to all ratepayers

Public Health

Council will:

- Conduct immunisation sessions as required and promote the need for immunisation
- Ensure proper provision of on-site effluent disposal in compliance with the current regulatory framework, codes, standards and best environmental practice
- Undertake routine inspection of places of public assembly, food premises, public health risk activities and water carters to ensure compliance with relevant legislation
- Promptly investigate environmental health complaints
- Maintain an effective analysis program for food, recreational waters and general complaints.
- Continue to promote safe food handling through the provision of the I'M ALERT free online food safety training program

Comprehensive Income Statement Estimates

Revenues From Continuing Activities	Budget 2018-2019	Estimated Actual	Budget 2019-2020
Rates Charges	\$3,606,569	\$3,617,576	\$3,729,984
User Fees	\$238,500	\$360,362	\$257,500
Grants - Operating	\$2,318,505	\$1,213,617	\$2,428,040
Other Revenue	\$492,034	\$526,957	\$512,034
FAG's in advance		\$1,191,097	
Total Revenues	\$6,655,608	\$6,909,609	\$6,927,558
Expenditure			
Employee Benefits	\$1,787,851	\$1,883,004	\$1,949,709
Materials and Services	\$1,375,766	\$1,425,875	\$1,418,866
Other Expenses	\$1,375,773	\$1,342,643	\$1,551,987
Total Expenditure	\$4,539,390	\$4,651,522	\$4,920,562
Profit/(Loss) before Depreciation	\$2,116,218	\$2,258,087	\$2,006,996
Depreciation and Amortisation	\$2,116,000	\$2,116,000	\$2,112,000
Operating Surplus(Loss)	218	142,087	(105,004)
Capital Grants & Other	\$209,198	\$208,048	\$694,000
Surplus(Loss)	209,416	350,135	588,996
Capital Expenditure	\$2,680,712	\$2,113,996	\$3,124,000

Revenue

	Project	Budget	Estimated actual	Budget
Administration		2018-2019	2018-2019	2019-2020
Rates Certificates	ASEH	35,000	47,377	35,000
FA G Grants	GRANT	2,318,505	1,213,617	2,428,040
Rates Penalties and Interest	ASEH	26,000	37,515	26,000
Other Grants - Capex	GRANT		-	-
Other Operating Grants	GRANT	-	-	-
Roads to Recovery	GRANT	198,212	198,212	590,000
Interest	INT	150,000	191,408	170,000
Miscellaneous Income	ONCOST	6,000	36,153	6,000
Miscellaneous Reimbursements	ONCOST	73,000	60,000	73,000
Sale plant	PLANT	7,350	6,200	20,000
Rates	RATES	2,792,800	2,800,564	2,886,391
Fire Levy	RATES	216,208	217,477	223,837
Garbage Collection	RATES	597,561	599,536	619,756
Bushfest	CDR	18,000	34,950	25,000
Total Administration Revenue		6,438,636	5,443,008	7,103,024
	Project	Budget	Estimated actual	Budget
Development Services		2018-2019	2018-2019	2019-2020
Dog Licences	AC	12,000	18,791	16,000
Licences/Fees	DEV	500	(750)	500
Planning/Subdivision	DEV	35,000	57,546	40,000
Building Fees	DEV	10,000	18,942	10,000
Swimming Pool	POOL	2,000	2,036	2,000
Septic Tanks/Special Con. Fees	DRAIN	8,000	16,387	8,000
Building Inspection/Surveyor Fees	BPC	7,000	10,595	7,000
Tip Fees	TIPS	500	505	500
W.T.S. Contributions	WTS	2,000	6,240	2,000
Total Development Services		77,000	130,292	86,000
	Project	Budget	Estimated actual	Budget
Works		2018-2019	2018-2019	2019-2020
Cemetery	CEM	7,000	8,730	7,000
Camping Grounds	CPARK	15,000	23,318	18,000
Hall Hire	HALL	1,500	1,002	1,500
Independent Living Units ILU	HOU	65,000	77,699	65,000
H D Units	HOU	10,000	-	10,000
Rental Library	LIB	3,500	-	3,500
Private Works	PW	115,000	110,000	115,000
Rec/Reserves	REC	500	840	500
T/Toll & Heavy Vehicle Reg.	ROAD	26,034	26,034	26,034
SES	SES	-	-	-
TasWater	WATER	102,000	102,000	102,000
SES vehicle grant		-		
Capital Grants		3,636	3,636	84,000
Total Works and Services		349,170	353,260	432,534
Total Revenue				
Total Administration Revenue		6,438,636	5,443,008	7,103,024
Total Development Services		77,000	130,292	86,000
Total Works and Services		349,170	353,260	432,534
Total Consolidated Revenue		6,864,806	5,926,560	7,621,558

Operating Expenditure

CORPORATE AND FINANCIAL SERVICES	BUDGET 2018/2019	Forecast Update 30/06/2019	Actual to 31/3/19	BUDGET 2019/2020
ADMIN. STAFF COSTS(ASCH)	544,250	541,031	372,459	569,056
ADMIN BUILDING EXPEND(ABCH)	34,474	31,448	25,529	35,966
OFFICE EXPENSES(AOEH)	134,000	133,488	100,116	139,500
MEMBERS EXPENSES(AMEH)	206,379	174,724	133,595	193,410
OTHER ADMIN. EXPENDITURE(ASEH + RATES)	301,840	276,769	197,711	318,166
MEDICAL CENTRES(MED)	142,857	118,024	52,428	128,000
STREET LIGHTING(STLIGHT)	39,600	29,057	19,371	39,600
ONCOSTS (ACTUAL)(ONCOSTS)	446,543	444,064	300,198	493,952
ONCOSTS RECOVERED	(420,000)	(424,972)	(342,286)	(430,000)
COMMUNITY & ECONOMIC DEV ELOPMENT & RELATIONS(CDR+EDEV)	190,850	204,131	131,989	211,150
GOVERNMENT LEVIES(GLEVY)	246,208	246,208	130,732	253,837
TOTAL OPERATING EXPENDITURE - Administration	1,867,000	1,773,973	1,121,843	1,952,637
DEVELOPMENT & ENVIRONMENTAL SERVICES	BUDGET 2018/2019	Forecast Update 30/06/2019	Actual to 31/3/19	BUDGET 2019/2020
ADMIN STAFF COSTS - DES (ASCB)	164,093	147,895	113,608	170,263
ADMIN BUILDING EXPEND - DES(ABCB)	17,860	15,872	12,388	18,737
OFFICE EXPENSES - DES (AOEB)	52,000	50,248	41,661	57,000
ENVIRON HEALTH SERVICES (EHS)	31,568	21,801	16,975	32,384
ANIMAL CONTROL(Animal Control)(AC)	16,500	13,188	9,153	18,570
PLUMBING/BUILDING CONTROL (BPC)	121,539	109,452	80,495	125,212
SWIMMING POOLS (POOL)	39,667	39,476	38,253	40,591
DEVELOPMENT CONTROL (DEV)	75,000	86,585	61,989	185,000
DOOR TO DOOR GARBAGE & RECYCLING (DD)	144,300	126,292	84,771	146,118
ROADSIDE BINS COLLECTION (DRB)	110,000	110,000	66,000	110,000
WASTE TRANSFER STATIONS (WTS)	188,864	180,294	125,300	192,252
TIP MAINTENANCE (TIPS)	71,798	74,307	46,622	65,379
ENVIRONMENT PROTECTION (EP)	2,500	1,518	1,466	2,718
RECYCLING (RECY)	37,500	31,376	23,532	40,600
TOTAL OPERATING EXPENDITURE DES	1,073,190	1,008,304	722,212	1,204,823
WORKS & SERVICES	BUDGET 2018/2019	Forecast Update 30/06/2019	Actual to 31/3/19	BUDGET 2019/2020
PUBLIC CONVENIENCES (PC)	95,200	116,067	92,061	123,875
CEMETERY (CEM)	20,734	19,953	16,409	21,180
HALLS (HALL)	46,460	42,199	35,686	45,069
PARKS AND GARDENS(PG)	72,694	87,587	67,263	75,622
REC. & RESERVES(Rec+tennis)	70,076	69,567	56,806	74,290
TOWN MOWING/TREES/STREETSCAPES(MOW)	120,000	121,992	121,566	125,000
FIRE PROTECTION (FIRE)	1,000	-	-	1,000
HOUSING (HOU)	48,972	42,972	34,974	51,800
CAMPING GROUNDS (CPARK)	7,300	9,316	8,572	12,000
LIBRARY (LIB)	500	578	528	545
ROAD MAINTENANCE (ROAD)	762,000	784,910	596,336	788,370
FOOTPATHS/KERBS/GUTTERS (FKG)	5,500	4,902	3,758	5,640
BRIDGE MAINTENANCE (BR)	22,716	13,895	10,468	22,891
PRIVATE WORKS (PW)	85,000	221,870	167,973	85,000
SUPER. & VD OVERHEADS (SUPER)	309,106	320,718	246,350	347,608
QUARRY/GRAVEL (QUARRY)	(48,000)	(40,176)	(81,500)	(48,000)
NATURAL RESOURCE MANAGEMENT(NRM)	118,546	138,648	103,648	129,546
SES (SES)	2,000	2,277	1,708	2,000
PLANT MTCCE & OPERATING COSTS (PLANT)	451,150	521,079	367,299	477,348
PLANT INCOME	(662,000)	(682,261)	(511,696)	(650,000)
DRAINAGE (DRAIN)	23,000	13,597	10,395	23,000
OTHER COMMUNITY AMENITIES (OCA)	22,745	26,008	21,925	23,118
WASTE COLLECTION & ASSOC SERVICES (WAS)	24,500	33,548	25,660	26,200
TOTAL OPERATING EXPENDITURE - Works and Services	1,599,200	1,869,245	1,396,187	1,763,102
CORPORATE SERVICES	BUDGET 2018/2019	Forecast Update 30/06/2019	Actual to 31/3/19	BUDGET 2019/2020
TOTAL OPERATING EXPENDITURE - Administration	1,867,000	1,773,973	1,121,843	1,952,637
DEV. & ENVIRONMENTAL SERV.	1,073,190	1,008,304	722,212	1,204,823
WORKS & SERVICES	1,599,200	1,869,245	1,396,187	1,763,102
GRAND TOTAL ALL DEPARTMENTS	4,539,390	4,651,522	3,240,243	4,920,562

	Budget 2018/19	Forecast Actual 2018/19	Estimates 2019/20
CASH FLOWS FROM OPERATING ACTIVITIES			
RECEIPTS			
Operating Receipts	6,655,608	5,711,162	6,927,558
PAYMENTS			
Operating payments	4,539,390	4,651,522	4,920,562
NET CASH FROM OPERATING	2,116,218	1,059,640	2,006,996
CASH FLOWS FROM INVESTING ACTIVITIES			
RECEIPTS			
Proceeds from sale of Plant & Equipment	7,350	7,350	85,000
PAYMENTS			
Payment for property, plant and equipment	2,680,712	2,113,996	3,124,000
NET CASH FROM INVESTING ACTIVITIES	(2,673,362)	(2,106,646)	(3,039,000)
CASH FLOWS FROM FINANCING ACTIVITIES			
RECEIPTS			
Capital Grants	194,198	208,048	590,000
PAYMENTS			
Nil		-	
NET CASH FROM FINANCING ACTIVITIES	194,198	208,048	590,000
NET INCREASE (DECREASE) IN CASH HELD	(362,946)	(838,958)	(442,004)
CASH AT BEGINNING OF YEAR	10,099,069	10,099,069	9,260,111
CASH AT END OF PERIOD	9,736,123	9,260,111	8,818,107

CAPITAL WORKS

	\$
Computer Purchases and Software	16,500
Printer / Photocopier Hamilton	10,000
A3 Printer Bothwell	5,000
Heat Pumps Headmasters House	3,500
2 x Defibs & 6 cabinets	8,000
Town Signs	12,000
Solar Heating & Pool Cover Winch	37,000
Slabs for Bins - Waste Transfer Stations	15,000
Bothwell Hall Facia & Guttering	10,000
Display Cabinets – Visitor Centre	5,000
Re-roof Hamilton Office	100,000
Repair Cracks & Paint Hamilton Office	5,000
Repoint sandstone – Hamilton Heritage Building	10,000
NRM / Hamilton School	10,000
Broad River Bridge Underpinning	120,000
Gowan Brae Bridge Replacement	300,000
Hunterston Bridge	112,000
Plant Purchases	424,000
Bothwell Caravan Park Upgrade	50,000
Ouse Park Toilets	40,000
Bronte Toilets	30,000
Capital Roadworks	1,280,000
Victoria Valley Drainage	30,000
Bothwell Football Club & Community Centre	10,000
Hamilton Park Play Equipment	60,000
Hamilton Rose Garden Table & Chair	3,000
Stormwater Bothwell Stage 1	350,000
Drum Muster Shed Bothwell WTS	10,000
Hamilton Refuse Site Liner	33,000
UHF Radio Tower Table Mountain	5,000
Ouse Footpath	20,000
	3,124,000