

# central highlands COUNCIL

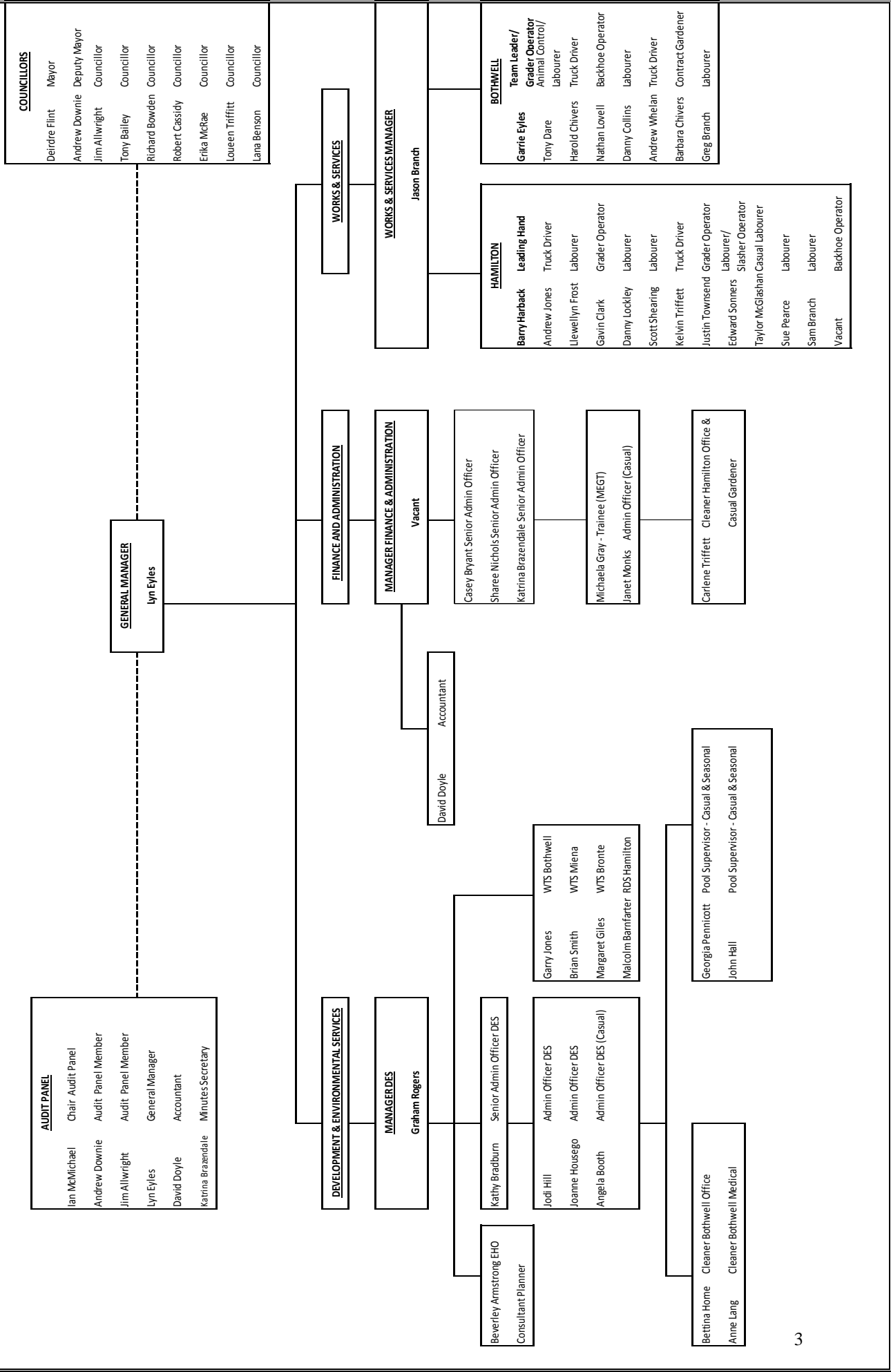


**ANNUAL PLAN  
2016/2017**

## YOUR COUNCILLORS

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# CENTRAL HIGHLANDS COUNCIL - STAFFING STRUCTURE



# PREFACE

The 2016/2017 Annual Plan for the Central Highlands Council has been prepared and adopted by Council in accordance with Section 71 of the Local Government Act 1993.

The Plan outlines Council's strategic goals and objectives for the coming year.

Council adopted its 2016/2017 Budget at the Council Meeting held at Bothwell on Tuesday, 21st June, 2016.

Council has budgeted for a 2.80% increase overall in the General Rate. 50% of the total General Rate has been spread evenly over all ratepayers (\$345.00 each) and the remaining 50% General Rate calculated at 3.31200 cents per dollar of the AAV (Assessed Annual Value).

Water and Sewerage services previously provided by Council have transferred to Southern Water from 1 July, 2009.

All properties within the Central Highlands will contribute towards Council's solid waste costs with a solid waste charge and/or garbage charge being placed on all properties. As an offset, all ratepayers and residents will have free access to the Hamilton Refuse Disposal Site and Council Waste Transfer Stations.

Pensioners may be eligible for a remission. Conditions apply as follows:

- You must be in receipt of one of the following concessions as of the 1<sup>st</sup> July 2016:
- Pensioner Concession Card (PCC), Health Care Card (HCC), Repatriation Health Card (ie. Gold Card endorsed Total or Permanent Injury (TPI) or War Widow/Widower DVA.
- You must have owned the property or be the eligible ratepayer listed on the property on or before the 1<sup>st</sup> July 2016.
- You must occupy the property as your principal place of residence on or before the 1<sup>st</sup> July 2016.

If you have already applied for a pensioner rate remission please check that the remission is printed on your rates notice. If it does not appear on this notice then please contact Council.

If you have not applied for a pensioner rate remission and the property is your principal place of residence then please read the eligibility criteria above. If you believe that you are eligible to receive this remission then you will need to fill out an application form by visiting the Council Office in Bothwell or Hamilton. Alternatively, you can contact Council and request a form to be sent to you or access this form from Council's website. However, applicants will need to provide a photocopy of their card along with their completed application form.

The Department of Treasury and Finance confirms your eligibility. They also set a maximum amount that can be claimed each year and this is dependent on whether or not you also receive a remission on your water and sewage charges with TasWater.

All applications for a pensioner rate remission for the 2016/2017 financial year will need to be completed on or before the **31<sup>st</sup> March 2017**.

A revaluation of the whole municipal area was provided by the Valuer General during 2014/2015 with valuations for rating purposes to take effect from 1 July 2015

## **OUR VISION**

To provide residents and visitors opportunities to participate in and enjoy a vibrant local economy, rewarding community life, cultural heritage and a natural environment that is world class.

## **OUR MISSION**

Provide leadership to ensure that local government and other services are provided to satisfy the social, economic and environmental needs of the present day community, whilst trying to ensure the best possible outcomes for future generations.

## **OUR GOALS**

1. Community Building – Build capacity to enhance community spirit and sense of wellbeing
2. Infrastructure and Facilities – Manage Council’s physical assets in an efficient and effective manner
3. Financial Sustainability – Manage Council’s finances and assets to ensure the long term viability and sustainability of Council
4. Natural Environment – Encourage responsible management of the natural resources and assets in the Central Highlands
5. Economic Development – Encourage economic viability within the municipal area
6. Governance and Leadership – Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of the community as a whole

# FUNCTIONS OF THE COUNCIL AND COUNCILLORS

The Central Highlands Council is a body corporate established under the provisions of the Local Government Act 1993. Council's formal policy setting and decision making role is vested in its nine elected Councillors who meet every month in open Council. The Mayor, who is Council's Chairperson and principal spokesperson, was elected in October, 2014.

Under Section 28 of the Local Government Act 1993

(1) A councillor, in the capacity of an individual councillor, has the following functions:

- (a) to represent the community;
- (b) to act in the best interest of the community;
- (c) to facilitate communication by the council with the community;
- (d) to participate in the activities of council;
- (e) to undertake duties and responsibilities as authorised by council.

(2) The councillors of a council collectively have the following functions:

- (a) to develop and monitor the implementation of strategic plans and budgets;
- (b) to determine and monitor the application of policies, plans and programs for –
  - (i) the efficient and effective provision of services and facilities; and
  - (ii) the efficient and effective management of assets; and
  - (iii) the fair and equitable treatment of employees of the council;
- (c) to facilitate and encourage the planning and development of the municipal area in the best interests of the community;
- (d) to appoint and monitor the performance of the general manager;
- (e) to determine and review the council's resource allocation and expenditure activities;
- (f) to monitor the manner in which the services are provided by the council.

- (3) In performing any function under this Act or any other Act, a councillor must not –
- (a) direct or attempt to direct an employee of the council in relation to the discharge of the employee's duties; or
  - (b) perform any function of the mayor without the approval of the mayor.
- (4) A councillor is to represent accurately the policies and decisions of the council in performing the functions of councillor.



## COUNCIL REVENUES

Council's principal funding is derived from the levying of rates, user pay charges and government grants. Rates are levied upon properties in relation to their assessed annual value (AAV). The AAV is provided to Council by the Valuer-General.

The General Rate will be levied upon all rateable properties to provide the resources for all Council's activities, except for those services funded directly by a Service Charge. A charge of \$234.00 will be levied on each household that has available the Garbage and Recycling Collection Service and applicable businesses will be charged \$440.00.

To help offset the cost of providing waste management to the Central Highlands by way of waste transfer stations, roadside domestic bins and the Hamilton Refuse Disposal Site, a Solid Waste Charge of \$142 per annum applies to all non-vacant properties that are not on Council's Door-to-Door Garbage and Recycling Service with a charge of \$74 for vacant properties and a charge of \$419 for commercial properties.

Council has budgeted for a 2.80% increase overall in the General Rate with 50% of the total General Rate Revenue being spread evenly over all ratepayers (\$345.00 each) and the remaining 50% General Rate has been calculated at 3.31200 cents per dollar of the AAV. Ratepayers have the opportunity to pay by four instalments but should note that a penalty of 10% is applied on the amount of each instalment unpaid by the due date.

Ratepayers may also make more frequent payments. Payment options have been expanded and include payments by telephone, BPay and Internet facilities. Eftpos, cash and cheque facilities are available at both the Hamilton and Bothwell offices. Payment can also be made at Post Offices and over the phone to Service Tasmania Shops.

Council collects the Fire Levy on behalf of the State Government. A minimum Fire Levy of \$38 will apply to all rateable properties.

Upon application and prior to the 31st March, 2017, eligible pensioners or Health Care Card Holders will be granted a remission on the rates payable on their principal residence. The remission is funded by the State Government.

# **Key Focus Areas and Summary of Strategies and Initiatives for 2016/2017**

## **Goal 1 Community Building**

Build Capacity to enhance community spirit and sense of wellbeing

### **Strategies**

- 1.1 Continue to upgrade existing public open spaces and sporting facilities and encourage community use
- 1.2 Advocate for improved health, education, transport and other government and non-government services within the Central Highlands
- 1.3 Continue to strengthen partnerships with all tiers of government
- 1.4 Support and encourage social and community events within the Central Highlands
- 1.5 Provide support to community organisations and groups
- 1.6 Foster and develop a community with a strong sense of ownership of its area

### **2016-2017 Initiatives**

- Construct a new tennis/netball court together with cricket nets at the Bothwell Recreation Ground
- Continue support of local organisations and groups
- Continue to provide assistance to community groups and clubs through Council's Community Grants Program
- Provide an annual allocation to schools to assist with their programs for schoolchildren
- Provide annual bursaries for a child at each school continuing further education and annual citizenship awards
- Provide assistance to continue the home day care facility at Bothwell
- Continue to allocate funds to the provision of medical services to Ouse and Bothwell
- Continue support regional groups of benefit to Central Highlands residents

## **Goal 2 Infrastructure and Facilities**

Manage Council's physical assets in an efficient and effective manner

### **Strategies**

- 2.1 Develop and implement a 10 year asset management Plan for all classes of assets
- 2.2 Continue to work at regional and state levels to improve transport and infrastructure
- 2.3 Seek external funding to assist with upgrading of existing infrastructure and funding of new infrastructure and facilities
- 2.4 Ensure that the standard of existing assets and services are maintained in a cost effective manner

### **2016-2017 Initiatives**

- Allocate funds to ensure that existing services and assets are maintained
- Expand the 10 year asset management plan to include all classes of assets
- Continue lobbying the State Government for the sealing of the balance of the Highlands Lake Road
- Upgrade Hamilton Office entrance to enable disability access
- Underpin Dawsons Bridge and replace bridge on spur road off The Avenue, Ellendale
- Replace Grader and three utes
- Seal last section of Arthurs Lake Road
- Construct concrete footpath at Market Place, Bothwell
- Undertake major upgrade works to the Bothwell Public Conveniences
- Restore stonework at Gretna War Memorial
- Install automatic watering system at Hamilton Park
- Reseal Bradys Lake Road

- Undertake stabilisation of sections of :

Victoria Valley Road

Hamilton town streets  
Tor Hill Road

Wayatinah Road

Schaw Street

- Complete maintenance works of assets and facilities within budget allocations

## **Goal 3 Financial Sustainability**

Manage Council's finances and assets to ensure long term viability and sustainability of Council

### **Strategies**

- 3.1 Manage Finances and assets in a transparent way to allow the maximisation of resources to provide efficient and consistent delivery of services
- 3.2 Review annually, Councils Long Term Financial Management Plan and Council's Long Term Asset Management Plan
- 3.3 Where efficiency gains can be identified, resource share services with other local government councils
- 3.4 Increase the level of grant income
- 3.5 Encourage development to expand Council's rate base
- 3.6 Identify revenue streams that could complement/substitute for existing Resources
- 3.7 Develop and maintain sound risk management processes

### **2016-2017 Initiatives**

- Identify appropriate grant funding to leverage Council funding for projects
- Continually review and update policies and Council's risk register
- Continue participation in the Common Services Joint Venture and identify other services that can be resource shared
- Provide financial management reports to Council monthly
- Ensure Annual Financial Statements are completed within the statutory timeframe
- Ensure that staff are provided with continual training in Council's financial software and records management systems

## **Goal 4 Natural Environment**

Encourage responsible management of the natural resources and assets in the Central Highlands.

### **Strategies**

- 4.1 Continue to fund and support the Upper Derwent Natural Resource Committee
- 4.2 Continue with existing waste minimisation and recycling opportunities
- 4.3 Promote the reduce, reuse, recycle, recover message
- 4.4 Continue the program of weed reduction in the Central Highlands
- 4.5 Ensure the Central Highlands Emergency Management Plan is reviewed regularly to enable preparedness for natural events and emergencies
- 4.6 Strive to provide a clean and healthy environment
- 4.7 Support and assist practical programs that address existing environmental problems and improve the environment

### **2016-2017 Initiatives**

- Allocate funds to continue our support the Upper Derwent Natural Resource Committee to implement on ground projects and provide a link between Council and the community on natural resource management issues
- Work with other stakeholders, land managers and government agencies to ensure strategic weed control
- Monitor the usage of Council waste transfer stations and refuse site to ensure that the facilities meet the needs of our ratepayers
- Provide education and encouragement of recycling within the Municipality to expand the life of the Hamilton Refuse Site
- Facilitate regular meetings of the Central Highlands Emergency Management Committee
- Continue as a member of the Board of the Southern Waste Strategy Authority or its replacement body

## **Goal 5 Economic Development**

Encourage economic viability within the municipality

### **Strategies**

- 5.1 Encourage expansion in the business sector and opening of new market opportunities
- 5.2 Support the implementation of the Southern Highlands Irrigation Scheme
- 5.3 Continue with the Highlands Tasmania branding
- 5.4 Encourage the establishment of alternative industries to support job creation and increase permanent residents
- 5.5 Promote our area's tourism opportunities, destinations and events
- 5.6 Support existing businesses to continue to grow and prosper
- 5.7 Develop partnerships with State Government, industry and regional bodies to promote economic and employment opportunities
- 5.8 Work with the community to further develop tourism in the area

### **2016-2017 Initiatives**

- Continue as a member of Destination Southern Tasmania
- Continue as a member of STCA and LGAT
- Install a grey water dump point at Pumphouse Bay, Arthurs Lake
- Continue with Highlands Bushfest to showcase the Central Highlands and install additional power outlets at the Bothwell Recreation Ground to support growth of this event
- Continue with providing the tourism brochure through the Brochure Exchange facility
- Provide an information Bay for Ouse

- Continue the roll out of the Highlands Tasmania Touring Map
- Continue to support the roll out of the Southern Highlands Irrigation Scheme
- Engage and strengthen the community by supporting community events and local initiatives that enhance visitation to the Central Highlands
- Promotion of Central Highlands through production of material and via Council's website and Council's facebook page
- Continue support of the Highlands Digest to enable it to provide community information to residents
- Continue with producing the Central Highlands News to be distributed with rate notices



## **Goal 6 Governance and Leadership**

Provide governance and leadership in an open, transparent, accountable and responsible manner in the best interests of our community as a whole

### **Strategies**

- 6.1 Ensure Council fulfills its legislative and governance responsibilities and its decision making, supported by sustainable policies and procedures
- 6.2 Ensure that Council members have the resources and skills development opportunities to effectively fulfill their responsibilities
- 6.3 Ensure appropriate management of risk associated with Council's operations and activities
- 6.4 Provide a supportive culture that promotes the well-being of staff and encourages staff development and continuous learning
- 6.5 Provide advocacy on behalf of the community and actively engage government and other organisations in the pursuit of community priorities
- 6.6 Consider Council's strategic direction in relation to resource sharing with neighbouring councils and opportunities for mutual benefit
- 6.7 Support and encourage community participation and engagement
- 6.8 Ensure that customers receive quality responses that are prompt, accurate and fair
- 6.9 Council decision making will be always made in open council except where legislative or legal requirements determine otherwise.

### **2016-2017 Initiatives**

- Annually review Council's Long Term Financial Plan and Strategy and Long Term Asset management Plans
- Continually monitor and review Council's financial situation and report findings to Council in a clear and transparent format on a monthly basis

- Encourage staff to undertake training to further develop their skills
- Support Elected Members to take advantage of seminars, training and workshops that assist them in their position as a Councillor
- Review the Risk register at each Audit Panel Meeting
- Ensure ongoing compliance with all legislation, regulations and codes of practice which impact upon Council

## **PUBLIC HEALTH**

Council will:

- Conduct immunisation sessions as required and promote the need for immunisation
- Ensure proper provision of on-site effluent disposal in compliance with relevant standards
- Undertake routine inspection of places of public assembly, food premises, public health risk activities and water carters to ensure compliance with relevant legislation
- Promptly investigate environmental health complaints
- Maintain an effective analysis program for food, recreational waters and general complaints.

### Consolidated Estimates

Revenues From Continuing Activities	Budget 2015-2016	Estimated Actual	Budget 2016-2017
Rates Charges	\$2,704,764	\$2,703,429	\$2,779,671
User Fees - includes Waste Management	\$619,256	\$655,903	\$651,419
Grants - Operating	\$2,359,821	\$2,364,567	\$2,365,821
Other Revenue	\$594,500	\$720,143	\$718,500
<b>Total Revenues</b>	<b>\$6,278,341</b>	<b>\$6,444,043</b>	<b>\$6,515,411</b>
<b>Expenditure</b>			
Employee Benefits	\$1,719,819	\$1,673,623	\$1,758,432
Materials and Services	\$2,303,230	\$2,078,434	\$2,148,316
Other Expenses	\$520,953	\$474,327	\$525,675
<b>Total Expenditure</b>	<b>\$4,544,002</b>	<b>\$4,226,384</b>	<b>\$4,432,423</b>
<b>Profit/( Loss) before Depreciation</b>	<b>\$1,734,338</b>	<b>\$2,217,659</b>	<b>\$2,082,988</b>
Depreciation and Amortisation	\$2,092,000	\$2,092,000	\$2,093,800
<b>Operating Surplus(Loss)</b>	<b>(357,662)</b>	<b>125,659</b>	<b>(10,812)</b>
Capital Grants & Other	\$892,867	\$1,234,565	\$1,395,856
<b>Surplus(Loss)</b>	<b>535,205</b>	<b>1,360,224</b>	<b>1,385,044</b>
<b>Capital Expenditure</b>	<b>\$2,226,533</b>	<b>\$2,533,066</b>	<b>\$2,891,056</b>

<b>Consolidated Revenue</b>	<b>Dept</b>	<b>Project</b>	<b>Budget 2015-2016</b>	<b>Estimated actual 2015-2016</b>	<b>Budget 2016-2017</b>
Administration	ADMIN	ASEH	32,000	32,011	32,000
FAG Grants	ADMIN	GRANT	2,272,821	2,272,821	2,272,821
Road Blackspot Grant	ADMIN	GRANT	90,000	90,000	-
Bridge Grants	ADMIN	GRANT	-	-	-
Other Grants - P.R.R.	ADMIN	GRANT	87,000	91,746	93,000
Grants in Advance from Reserves	ADMIN	GRANT			
Australia Day Grant	ADMIN	GRANT		-	-
Roads to Recovery (Version 2)	ADMIN	GRANT	794,000	1,135,698	1,311,856
Healthy Communities	admham	healthy	-	-	-
Interest	ADMIN	INT	80,000	140,842	162,500
Medical Centre Reimbursements	ADMIN	MED	1,500	-	-
Reimbursements Oncosts	ADMIN	ONCOST	14,000	893	1,000
Sale plant	ADMIN	PLANT	45,000	25,000	49,000
Rates	ADMIN	RATES	2,508,811	2,507,114	2,579,160
Fire Levy	ADMIN	RATES	195,953	196,316	200,511
Garbage Collection	ADMIN	RATES	524,356	524,584	541,019
<b>Total Administration Revenue</b>			<b>6,645,441</b>	<b>7,017,025</b>	<b>7,242,867</b>

	<b>Dept</b>	<b>Project</b>	<b>Budget 2015-2016</b>	<b>Estimated actual 2015-2016</b>	<b>Budget 2016-2017</b>
<b>Development Services</b>					
Dog Licences	DES	AC	11,000	10,772	11,000
Licences/Fees	DES	DEV	1,000	-	500
Planning/Subdivision	DES	DEV	20,000	52,130	35,000
Building Fees	DES	DEV	20,000	20,394	20,000
Swimming Pool	DES	POOL	1,800	1,893	1,800
Septic Tanks/Special Con. Fees	DES	DRAIN	8,000	13,218	9,000
Drainage/Plumbing Permits	DES	DRAIN	8,000	7,755	8,000
Tip Fees	DES	TIPS	100	158	100
W.T.S. Contributions	DES	WTS		-	-
D-D Garbage/Recycling Sales	DES	DD	25,000	25,000	25,000
<b>Total Development Services</b>			<b>94,900</b>	<b>131,319</b>	<b>110,400</b>

<b>Works</b>	<b>Dept</b>	<b>Project</b>	<b>Budget 2015-2016</b>	<b>Estimated actual 2015-2016</b>	<b>Budget 2016-2017</b>
Cemetery	WORKS	CEM	7,000	10,407	7,000
Caravan Parks	WORKS	CPARK	13,000	13,000	15,000
Hall Hire	WORKS	HALL	1,000	1,942	1,500
Housing Rentals	WORKS	HOU	14,000	16,800	14,000
Independent Living Units ILU	WORKS	HOU	58,000	65,000	65,000
H D Units	WORKS	HOU	10,000	10,000	10,000
Rental Library	WORKS	LIB	3,500	-	3,500
Reimbursement Plant	WORKS	PLANT			
Private Works	WORKS	PW	150,000	99,857	165,000
Rec/Reserves	WORKS	REC	500	303	500
T/Toll & Heavy Vehicle Reg.	WORKS	ROAD	45,000	45,551	45,500
SES	WORKS	SES	-	-	-
Miscellaneous Fees	WORKS	SUPER	20,000	105,537	43,000
TasWater	WORKS	WATER	100,000	153,000	153,000
Grant for Derwent Bridge Toilets			8,867	8,867	
Grant for Tennis/Netball Court					35,000
<b>Total Works and Services</b>			<b>430,867</b>	<b>530,264</b>	<b>558,000</b>

<b>Total Revenue</b>					
Total Administration Revenue			6,645,441	7,017,025	7,242,867
Total Development Services			94,900	131,319	110,400
Total Works and Services			430,867	530,264	558,000
<b>Total Consolidated Revenue</b>			<b>7,171,208</b>	<b>7,678,608</b>	<b>7,911,267</b>

## OPERATING EXPENDITURE

CORPORATE AND FINANCIAL SERVICES	BUDGET 2015/2016	Forecast Update 30/06/2016	BUDGET 2016/2017
ADMIN. STAFF COSTS(ASCH)	\$489,672	\$399,329	\$453,950
ADMIN BUILDING EXPEND(ABCH)	\$31,000	\$28,026	\$35,400
OFFICE EXPENSES(AOEH)	\$141,000	\$146,210	\$147,800
MEMBERS EXPENSES(AMEH)	\$156,400	\$149,008	\$149,564
OTHER ADMIN. EXPENDITURE(ASEH + RATES)	\$408,000	\$384,386	\$421,250
MEDICAL CENTRES(MED)	\$78,800	\$75,838	\$82,280
STREET LIGHTING(STLIGHT)	\$46,000	\$34,507	\$39,600
ONCOSTS (ACTUAL)(ONCOSTS)	\$306,000	\$2,378,380	\$337,000
ONCOSTS RECOVERED	(\$400,000)	(\$379,707)	(\$400,000)
COMMUNITY & ECONOMIC DEVELOPMENT & RELATIONS(CDR+EDEV)	\$226,100	\$181,418	\$176,850
GOVERNMENT LEVIES(GLEVY)	\$230,953	\$230,953	\$235,511
<b>TOTAL OPERATING EXPENDITURE - Administration</b>	<b>\$1,713,925</b>	<b>\$1,628,338</b>	<b>\$1,679,205</b>

DEVELOPMENT & ENVIRONMENTAL SERVICES	BUDGET 2015/2016	Forecast Update 30/06/2016	BUDGET 2016/2017
ADMIN STAFF COSTS - DES (ASCB)	\$148,050	\$136,079	\$152,197
ADMIN BUILDING EXPEND - DES(ABCB)	\$22,955	\$12,311	\$ 21,852
OFFICE EXPENSES - DES (AOEB)	\$62,500	\$53,252	\$ 57,300
ENVIRON HEALTH SERVICES (EHS)	\$60,600	\$35,373	\$ 32,860
ANIMAL CONTROL(Animal Control)(AC)	\$16,100	\$8,987	\$ 11,780
PLUMBING/BUILDING CONTROL (BPC)	\$122,628	\$105,650	\$122,586
SWIMMING POOLS (POOL)	\$37,960	\$31,082	\$41,990
DEVELOPMENT CONTROL (DEV)	\$79,000	\$57,005	\$ 89,000
DOOR TO DOOR GARBAGE & RECYCLING (DD)	\$141,500	\$140,380	\$144,300
ROADSIDE BINS COLLECTION (DRB)	\$120,000	\$120,287	\$120,000
WASTE TRANSFER STATIONS (WTS)	\$162,217	\$152,825	\$166,709
TIP MAINTENANCE (TIPS)	\$45,226	\$39,983	\$49,763
ENVIRONMENT PROTECTION (EP)	\$22,500	\$2,210	\$2,500
RECYCLING (RECY)	\$28,000	\$26,339	\$37,500
<b>TOTAL OPERATING EXPENDITURE DES</b>	<b>\$1,069,237</b>	<b>\$917,764</b>	<b>\$1,050,337</b>

<b>WORKS &amp; SERVICES</b>	<b>BUDGET 2015/2016</b>	<b>Forecast Update 30/06/2016</b>	<b>BUDGET 2016/2017</b>
PUBLIC CONVENIENCES (PC)	\$70,400	\$93,800	\$87,600
CEMETERY (CEM)	\$23,600	\$20,436	\$20,240
HALLS (HALL)	\$52,600	\$50,716	\$47,200
PARKS AND GARDENS(PG)	\$56,200	\$87,490	\$70,800
REC. & RESERVES(Rec+tennis)	\$49,000	\$55,930	\$50,786
TOWN MOWING/TREES/STREETSCAPES(MOW)	\$140,000	\$102,065	\$115,000
FIRE PROTECTION (FIRE)	\$1,000	-	\$1,000
HOUSING (HOU)	\$57,500	\$31,459	\$50,500
CAMPING GROUNDS (CPARK)	\$7,500	\$7,595	\$7,700
LIBRARY (LIB)	\$500	\$472	\$500
ROAD MAINTENANCE (ROAD)	\$837,000	\$763,817	\$788,000
FOOTPATHS/KERBS/GUTTERS (FKG)	\$7,000	\$6,512	\$7,000
BRIDGE MAINTENANCE (BRI)	\$23,500	\$27,748	\$25,000
PRIVATE WORKS (PW)	\$150,000	\$63,539	\$150,000
SUPER. & I/D OVERHEADS (SUPER)	\$326,900	\$311,010	\$310,348
QUARRY/GRAVEL (QUARRY)	(\$48,000)	(\$55,991)	(\$48,000)
NATURAL RESOURCE MANAGEMENT(NRM)	\$86,900	\$72,458	\$97,438
SES (SES)	\$3,000	\$695	\$3,000
PLANT M/TCE & OPERATING COSTS (PLANT)	\$500,000	\$434,491	\$500,000
PLANT INCOME	(\$680,000)	(\$509,636)	(\$680,000)
DRAINAGE (DRAIN)	\$38,440	\$58,539	\$39,889
OTHER COMMUNITY AMENITIES (OCA)	\$22,800	\$25,239	\$23,280
WASTE COLLECTION & ASSOC SERVICES (WAS)	\$35,000	\$31,896	\$35,600
<b>TOTAL OPERATING EXPENDITURE - Works and Services</b>	<b>\$1,760,840</b>	<b>\$1,680,281</b>	<b>\$1,702,881</b>

<b>TOTAL OPERATING EXPENDITURE</b>	<b>BUDGET 2015/2016</b>	<b>Forecast Update 30/06/2016</b>	<b>BUDGET 2016/2017</b>
<b>CORPORATE &amp; FINANCIAL SERVICES</b>	\$1,713,925	\$1,628,338	\$1,679,205
<b>DEV. &amp; ENVIRONMENTAL SERV.</b>	\$1,069,237	\$917,764	\$1,050,337
<b>WORKS &amp; SERVICES</b>	\$1,760,840	\$1,680,281	\$1,702,881
<b>GRAND TOTAL ALL DEPARTMENTS</b>	<b>\$4,544,002</b>	<b>\$4,226,384</b>	<b>\$4,432,423</b>

	2015-2016 Budget	Forecast Actual 2015/16	Estimates 2016/17
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>RECEIPTS</b>			
Operating Receipts	6,233,341	6,419,043	6,466,411
<b>PAYMENTS</b>			
Operating payments	4,544,002	4,226,384	4,432,423
<b>NET CASH FROM OPERATING</b>	<b>1,689,338</b>	<b>2,192,659</b>	<b>2,033,988</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>RECEIPTS</b>			
Proceeds from sale of Plant & Equipment	45,000	25,000	49,000
<b>PAYMENTS</b>			
Payment for property, plant and equipment	2,226,533	2,533,066	2,891,056
Payment of road retention amounts			-
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>(2,181,533)</b>	<b>(2,508,066)</b>	<b>(2,842,056)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>RECEIPTS</b>			
Capital Grants	892,867	1,234,565	1,395,856
<b>PAYMENTS</b>			
Loan to TasWater	500,000	500,000	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>392,867</b>	<b>734,565</b>	<b>1,395,856</b>



<b>NET INCREASE (DECREASE) IN CASH HELD</b>	(99,328)	419,158	587,788
<b>CASH AT BEGINNING OF YEAR</b>	<u>7,191,686</u>	<u>7,191,686</u>	<u>7,610,844</u>
<b>CASH AT END OF PERIOD</b>	<u>7,092,358</u>	<u>7,610,844</u>	<u>8,198,633</u>

## CAPITAL WORKS

Computer Purchases	20,000
Photocopier Hamilton	15,000
Heat Pump Council Chambers Hamilton	5,000
Information Stands Office	1,200
Preservation Literary Society Books	10,000
Automatic Door Hamilton Office	25,000
Carpet Hamilton Office	15,000
Heat Pumps Australasian Golf Museum	12,000
Power Bothwell Recreation Ground	41,000
Paint Roof Ellendale Hall	5,000
Paint exterior Golf Museum	5,000
Dawson Bridge Underpinning	70,000
Bridge Replacement	39,000
Vehicle & Small Plant Purchases	508,750
Concrete Footpath Market Place	55,000
Upgrade Bothwell Public Conveniences	130,000
Capital Roadworks	1,672,856
Drainage Schaw Street	5,000
Tennis/Netball Court	100,000
Bothwell Football Club Rooms	25,000
Bothwell Cricket Nets	37,000
Hamilton Park Watering System	40,000
Gretna War Memorial Stone Restoration	16,000
Ellendale Wastewater Design	20,000
Dump Point Pumphouse Bay	10,000
BBQ Queens Park	8,250
	2,891,056